UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

oxtimes QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2025

or

BLINK CHARGING CO. (Exact name of registrant as specified in its charter) Nevada Nevada (State or other jurisdiction of incorporation or organization) (RS. Employer Identification No.) Soll Howerton Way, Suite A Bowie, Maryland (Address of principal executive offices) (Address of principal executive offices) (Address of principal executive offices) (Former name, former address and former fiscal year, if changed since last report) Securities registered pursuant to Section 12(b) of the Act: Title of Each Class Trading Symbol(s) Name of Each Exchange on Which Registered Common Stock BLINK The NASDAQ Stock Market LLC Indicate by check mark whether the registrant was required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preced 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes Sin No. Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T 232-405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to the submitted pursuant to Rule 405 of Regulation S-T 232-405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to be submitted pursuant to Rule 405 of Regulation S-T 232-405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes Sin No Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company in Rule 12b-2 of the Exchange Act. Indicate by check mark whether the registrant is a shorter period that the registrant is a large accelerated filer, ""smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. Indicate by ch	For the	e transition period from _	to	
(Exact name of registrant as specified in its charter) Nevada 03-0608147		Commission F	ile No. 001-38392	
(State or other jurisdiction of incorporation or organization) Solid Howerton Way, Suite A Bowie, Maryland 20715 (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code: (305) 521-0200 Registrant's telephone number, including area code: (305) 521-0200 Not Applicable (Former name, former address and former fiscal year, if changed since last report) Securities registered pursuant to Section 12(b) of the Act: Title of Each Class Trading Symbol(s) Name of Each Exchange on Which Registered Common Stock BLNK The NASDAQ Stock Market LLC Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preced 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes Solidicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T 232 405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such filing requirements for the past 90 days. Yes Solidicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging grow company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Actual Exchange Actual Filer Smaller reporting company Filer Smaller reporting company Filer Fil				
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As of August 14, 2025, the registrant had 104,714,302 shares of common stock outstanding	accounting standards provided pursuant to Section 13(a) of the	e Exchange Act.	1 17 6	with any new or revised financial
130 offitagast 11, 2020, the registrant had 104,714,502 shares of common stock entirement.	As of August 14, 2025, the registrant had 104,714,302 shares	of common stock outstan	ding.	

FORM 10-Q

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2025

TABLE OF CONTENTS

	Page
PART I - FINANCIAL INFORMATION	1
Item 1. Financial Statements.	1
Unaudited Condensed Consolidated Balance Sheets as of June 30, 2025 and December 31, 2024	1
Unaudited Condensed Consolidated Statements of Operations for the Three and Six Months Ended June 30, 2025 and 2024	2
Unaudited Condensed Consolidated Statements of Comprehensive Loss for the Three and Six Months Ended June 30, 2025 and 2024	3
Unaudited Condensed Consolidated Statements of Changes in Stockholders' Equity for the Three and Six Months Ended June 30, 2025	4
Unaudited Condensed Consolidated Statements of Changes in Stockholders' Equity for the Three and Six Months Ended June 30, 2024	5
Unaudited Condensed Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2025 and 2024	6
Notes to Unaudited Condensed Consolidated Financial Statements	8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.	23
Item 3. Quantitative and Qualitative Disclosures About Market Risk.	32
Item 4. Controls and Procedures.	32
PART II - OTHER INFORMATION	33
Item 1. Legal Proceedings.	33
Item 1A. Risk Factors.	33
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.	33
Item 3. Defaults Upon Senior Securities.	33
Item 4. Mine Safety Disclosures.	33
Item 5. Other Information.	33
Item 6. Exhibits.	34
<u>SIGNATURES</u>	35
i	

PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.

BLINK CHARGING CO.

Unaudited Condensed Consolidated Balance Sheets (in thousands, except for share and per share amounts)

	 June 30, 2025	December 31, 2024		
Assets				
Current Assets:				
Cash and cash equivalents	\$ 25,318	\$	41,774	
Marketable securities	-		13,630	
Accounts receivable, net	34,703		43,201	
Inventory, net	32,706		38,280	
Prepaid expenses and other current assets	5,773		4,267	
Total Current Assets	 98,500		141,152	
Restricted cash	84		78	
Property and equipment, net	36,087		38,671	
Operating lease right-of-use asset	7,549		9,212	
Intangible assets, net	7,666		10,388	
Goodwill	17,897		17,897	
Other assets	639		590	
Total Assets	\$ 168,422	\$	217,988	
Liabilities and Stockholders' Equity				
Current Liabilities:				
Accounts payable	\$ 25,939	\$	28,888	
Accrued expenses and other current liabilities	8,956		9,482	
Notes payable	265		265	
Current portion of operating lease liabilities	3,661		3,216	
Current portion of financing lease liabilities	35		34	
Current portion of deferred revenue	19,153		17,359	
Total Current Liabilities	 58,009	-	59.244	
Consideration payable	23,491		21,028	
Operating lease liabilities, non-current portion	5,526		7,162	
Financing lease liabilities, non-current portion	79		97	
Deferred revenue, non-current portion	9,813		10,603	
Other liabilities	752		1,152	
Total Liabilities	97,670		99,286	
Commitments and contingencies (Note 8)				
Stockholders' Equity:				
Preferred stock, \$0.001 par value, 40,000,000 shares authorized, 0 shares issued and outstanding as of June 30, 2025 and December 31, 2024, respectively	_			
Common stock, \$0.001 par value, 500,000,000 shares authorized, 103,100,485 and 101,970,907 shares	-		-	
issued and outstanding as of June 30, 2025 and December 31, 2024, respectively	103		102	
Additional paid-in capital	862,943		860,300	
Accumulated other comprehensive loss	(3,773)		(5,845)	
Accumulated deficit	(788,521)		(735,855)	
A TOVAIMARIOG GOTTOIT	 (700,321)		(133,833)	
Total Stockholders' Equity	70,752		118,702	
Total Liabilities and Stockholders' Equity	\$ 168,422	\$	217,988	

Unaudited Condensed Consolidated Statements of Operations (in thousands, except for share and per share amounts)

For The Three Months Ended For The Six Months Ended June 30, June 30, 2025 2024 2025 2024 **Revenues:** Product sales \$ 14.508 \$ 23.582 \$ 22.889 \$ 51.090 9,963 Charging service revenue 7,691 4,936 14,471 2,954 1,907 5,580 3,972 Network fees Warranty 1,582 1,340 2,537 2,293 Grant and rebate 32 52 192 635 Car-sharing services 1,111 1,202 2,286 2,299 243 1,466 578 789 **Total Revenues** 28,667 33,262 49,421 70,830 Cost of Revenues: Cost of product sales 17,036 14,241 22,584 30,843 1,966 Cost of charging services 1,062 495 1,200 Host provider fees 4,275 7,927 6,324 3,282 Network costs 636 650 1,099 1,239 Warranty and repairs and maintenance 1,291 981 2,131 1,586 Car-sharing services 1,284 2,146 1,066 1,751 Depreciation and amortization 1,207 1,616 2,500 3,360 26,573 Total Cost of Revenues 22,549 39,958 46,698 Gross Profit 2,094 10,713 9,463 24,132 **Operating Expenses:** Compensation 13,772 17,654 27,321 32,611 General and administrative expenses 11,808 8,003 20,680 15,810 6,939 12,288 Other operating expenses 4,958 11,396 Change in fair value of consideration payable 2,447 1,784 747 2,463 **Total Operating Expenses** 34,303 31,362 62,752 62,264 Loss From Operations (32,209)(20,649)(53,289)(38,132)Other Income (Expense): Interest income (expense) 71 15 (473) (46)Change in fair value of derivative and other (9) accrued liabilities (17)(7) (15)Dividend and interest income 283 817 738 1,580 Total Other Income 345 754 746 1.092 (19,895)(52.543)Loss Before Income Taxes (31,864)(37,040)Provision for income taxes (95)(164)(123)(192)

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

(20,059)

(0.20)

(0.20)

101,009,593

101,009,593

(52,666)

(0.51)

(0.51)

102,684,303

102,684,303

(37,232)

(0.37)

(0.37)

100,456,032

100,456,032

(31,959)

(0.31)

(0.31)

102,899,705

102,899,705

Net Loss

Diluted

Diluted

Net Loss Per Share: Basic

Shares Outstanding: Basic

Weighted Average Number of Common

Unaudited Condensed Consolidated Statements of Comprehensive Loss (in thousands, except for share and per share amounts)

	For the Three Months Ended June 30,				For the Six Months Ended June 30,					
	2025		2024		2025		2024			
Net Loss	\$ (31,959)	\$	(20,059)	\$	(52,666)	\$	(37,232)			
Other Comprehensive (Loss) Income:										
Cumulative translation adjustments	 (679)		(400)		2,072		(1,637)			
Total Comprehensive Loss	\$ (32,638)	\$	(20,459)	\$	(50,594)	\$	(38,869)			

Unaudited Condensed Consolidated Statements of Changes in Stockholders' Equity For the Three and Six Months Ended June 30, 2025 (in thousands, except for share amounts)

	Preferi	ed Stocl	ζ	Common	ı Stock	<u> </u>		litional id-In		umulated Other prehensive	Ac	cumulated	Sto	Total ckholders'
	Shares	Am	ount	Shares	An	nount	Ca	pital	Inco	ome (Loss)	_	Deficit		Equity
Balance - January 1, 2025	-	\$	-	101,970,907	\$	102	\$ 8	360,300	\$	(5,845)	\$	(735,855)	\$	118,702
Common stock issued in public offering, net of issuance costs														
[1]	-		-	681,330		1		890		-		-		891
Stock-based compensation	-		-	70,681		-		966		-		-		966
Other comprehensive income	-		-	-		-		-		2,751		-		2,751
Net loss			<u> </u>							 _	_	(20,707)		(20,707)
Balance - March 31, 2025	-	\$	-	102,722,918	\$	103	\$ 8	362,156	\$	(3,094)	\$	(756,562)	\$	102,603
Stock-based compensation	-		-	377,567		-		787		-		-		787
Other comprehensive loss	-		-	-		-		-		(679)		-		(679)
Net loss			<u>-</u>								_	(31,959)		(31,959)
Balance - June 30, 2025		\$		103,100,485	\$	103	\$ 8	362,943	\$	(3,773)	\$	(788,521)	\$	70,752

^[1] Includes gross proceeds of \$909, less issuance costs of \$18.

Unaudited Condensed Consolidated Statements of Changes in Stockholders' Equity For the Three and Six Months Ended June 30, 2024 (in thousands, except for share amounts)

	Commo	on Stock	<u>. </u>	dditional Paid-In		umulated Other prehensive	Ac	cumulated	Sto	Total ckholders'
	Shares	A	mount	 Capital	Inco	me/(Loss)		Deficit		Equity
Balance - January 1, 2024	92,818,233	\$	93	\$ 829,563	\$	(2,536)	\$	(537,723)	\$	289,397
Common stock issued in public offering, net of										
issuance costs [1]	8,177,472		8	25,062		-		-		25,070
Stock-based compensation	837		-	681		-		-		681
Other comprehensive loss	=		-	-		(1,237)		-		(1,237)
Net loss	-		-	-		-		(17,173)		(17,173)
						_				
Balance - March 31, 2024	100,996,542	\$	101	\$ 855,306	\$	(3,773)	\$	(554,896)	\$	296,738
Stock-based compensation	-		-	1,269		-		-		1,269
Common stock issuance, net	70,665		-	825		-		-		825
Other comprehensive loss	-		-	-		(400)		-		(400)
Net loss				 <u> </u>		<u>-</u>		(20,059)		(20,059)
Balance - June 30, 2024	101,067,207	\$	101	\$ 857,400	\$	(4,173)	\$	(574,955)	\$	278,373

^[1] Includes gross proceeds of \$25,651, less issuance costs of \$581.

Unaudited Condensed Consolidated Statements of Cash Flows (in thousands)

For The Six Months Ended

	June 30,							
	-	2025		2024				
Cash Flows From Operating Activities:								
Net loss	\$	(52,666)	\$	(37,232)				
Adjustments to reconcile net loss to net cash used in operating activities:								
Depreciation and amortization		5,583		6,579				
Non-cash lease expense		2,254		2,438				
Loss on disposal of fixed assets		5,762		39				
Change in fair value of derivative and other accrued liabilities		(7)		(15)				
Change in fair value of consideration payable		2,463		2,447				
Provision for slow moving and obsolete inventory		4,571		822				
Provision for credit losses		7,250		903				
Stock-based compensation		1,753		1,950				
Changes in operating assets and liabilities:		,		,				
Accounts receivable		2,496		(6,990)				
Inventory		961		2,239				
Prepaid expenses and other current assets		(1,279)		1,349				
Other assets		(25)		26				
Accounts payable and accrued expenses		(5,697)		(1,099)				
Other liabilities		(400)		(1,077)				
Lease liabilities		(1,794)		(2,052)				
Deferred revenue		251		2,861				
Deterred revenue		231		2,001				
TALAR A		24.142		11 407				
Total Adjustments		24,142		11,497				
V. C. I.V. IV. O d. d. d. d.								
Net Cash Used In Operating Activities		(28,524)		(25,735)				
Cash Flows From Investing Activities:								
Proceeds from sale of marketable securities		12 (20		5.500				
		13,630		5,500				
Proceeds from sale of equity method investment		223		- (62.1)				
Purchase of marketable securities		(205)		(634)				
Capitalization of engineering costs		(205)		(155)				
Purchases of property and equipment		(3,542)	_	(8,584)				
N.4 Cook Donaided Dr. (Used In) Issueding Asticities		10.106		(2.072)				
Net Cash Provided By (Used In) Investing Activities		10,106		(3,873)				
Cash Flows From Financing Activities:								
Proceeds from sale of common stock in public offering, net [1]		891		25,070				
Repayment of note payable		891		(37,881)				
Repayment of financing liability in connection with finance lease		(17)		(37,881)				
Payment of financing liability in connection with internal use software		(17)		. ,				
Payment of financing hability in connection with internal use software		<u>-</u>		(286)				
		074		(12, 472)				
Net Cash Provided By (Used In) Financing Activities		874	_	(13,472)				
Effect of Exchange Rate Changes on Cash and Cash Equivalents and Restricted Cash		1,094		136				
Effect of Exchange Rate Changes on Cash and Cash Equivalents and Restricted Cash		1,094		130				
Net Decrease In Cash and Cash Equivalents and Restricted Cash		(16,450)		(42,944)				
Cash and Cash Equivalents and Restricted Cash - Beginning of Period		41,852	<u> </u>	98,800				
Cash and Cash Equivalents and Restricted Cash - End of Period	\$	25,402	\$	55,856				
Cash and and annimal set and an etailed and anni () Cd CH C								
Cash and cash equivalents and restricted cash consisted of the following:	0	25.210	¢.	55.501				
Cash and cash equivalents	\$	25,318	\$	55,781				
Restricted cash		84		75				
	\$	25,402	\$	55,856				

^[1] For the six months ended June 30, 2025, includes gross proceeds of \$909, less issuance costs of \$18. For the six months ended June 30, 2024, includes gross proceeds of \$25,651, less issuance costs of \$581.

Unaudited Condensed Consolidated Statements of Cash Flows — Continued (in thousands)

For The Six Months Ended
June 30.

	June 30,				
	20)25		2024	
Supplemental Disclosures of Cash Flow Information:					
Cash paid during the period for:					
Interest	\$	71	\$		1,436
Income taxes	\$	28	\$		233
Non-cash investing and financing activities:					
Right-of-use assets obtained in exchange for lease obligations	\$	351	\$		653
Property and equipment obtained in exchange for finance lease obligations	\$	=	\$		53
Common stock issuance, net	\$	-	\$		825
Transfer of inventory to property and equipment	\$	952	\$		130

1. BUSINESS ORGANIZATION, NATURE OF OPERATIONS AND BASIS OF PRESENTATION

Organization and Operations

Blink Charging Co., through its wholly-owned subsidiaries (collectively, the "Company" or "Blink"), is a leading owner, operator and provider of electric vehicle ("EV") charging equipment and networked EV charging services in the rapidly growing U.S. and international markets for EVs. Blink offers residential and commercial EV charging equipment and services, enabling EV drivers to recharge at various location types. Blink's principal line of products and services is its nationwide Blink EV charging networks (the "Blink Networks") and Blink EV charging equipment, also known as electric vehicle supply equipment ("EVSE"), and other EV-related services. The Blink Networks is a proprietary, cloud-based system that operates, maintains and manages Blink charging stations and handles the associated charging data, back-end operations and payment processing. The Blink Networks provide property owners, managers, parking companies, state and municipal entities, and other types of commercial customers ("Property Partners") with cloud-based services that enable the remote monitoring and management of EV charging stations. The Blink Networks also provide EV drivers with vital station information, including station location, availability and fees. Blink also operates an EV based ride-sharing business through its wholly-owned subsidiary, Blink Mobility LLC.

Blink's wholly owned subsidiary, Envoy Technologies, Inc. ("Envoy"), filed a registration statement on Form S-1 dated February 11, 2025 to register shares in connection with its contemplated initial public offering as well as the issuance of shares to its former shareholders in connection with Blink's acquisition of Envoy.

On March 10, 2025, the Company's indirect wholly owned subsidiary, Envoy Technologies, Inc. ("Envoy Technologies"), entered into Amendment No. 1 (the "Amendment") to the Agreement and Plan of Merger, dated as of April 18, 2023 (the "Merger Agreement"), by and among the Company, Envoy Mobility, Inc. (formerly Blink Mobility, LLC), Envoy Technologies and Fortis Advisors LLC, as equityholders' agent. The Amendment extended the date by which Envoy Technologies would need to complete an underwritten initial public offering by 45 days (to June 2, 2025 from April 18, 2025) to issue shares of Envoy Technologies common stock to the former shareholders of Envoy Technologies under the terms of the Merger Agreement. In consideration for the extension, the value of the Envoy Technologies shares of common stock to be issued to the former shareholders of Envoy Technologies was increased to \$23,000 from \$22,500.

On April 4, 2025, Envoy Technologies entered into Amendment No. 2 (the "Second Amendment") to the Agreement and Plan of Merger, dated as of April 18, 2023, by and among the Company, Envoy Mobility, Inc. (formerly Blink Mobility, LLC), Envoy Technologies and Fortis Advisors LLC, as equityholders' agent. The Second Amendment extended the date by which Envoy Technologies would need to complete a direct listing by 45 days (to June 2, 2025 from April 18, 2025) in order to issue shares of Envoy Technologies common stock to the former shareholders of Envoy Technologies under the terms of the Merger Agreement, provided that such direct listing is consummated on either the New York Stock Exchange or The Nasdaq Capital Market, Global Select Market or Global Market, Additionally, it was agreed that, in the event of a direct listing on either the New York Stock Exchange or The Nasdaq Capital Market, Global Select Market or Global Market, the shares of common stock of Envoy Technologies to be listed shall include the shares issuable to the former shareholders of Envoy Technologies pursuant to the Merger Agreement.

On May 16, 2025, Envoy Technologies entered into Amendment No. 3 (the "Third Amendment") to the Agreement and Plan of Merger, dated as of April 18, 2023, by and among the Company, Envoy Mobility, Inc. (formerly Blink Mobility, LLC), Envoy Technologies and Fortis Advisors LLC, as equityholders' agent. The Third Amendment further extended the date by which Envoy Technologies would need to complete either a direct listing or an underwritten initial public offering, in either case, to September 2, 2025 (from April 18, 2025) in order to issue shares of Envoy Technologies common stock to the former shareholders of Envoy Technologies under the terms of the Merger Agreement. The extension in respect of the direct listing still applies only to a direct listing consummated on either the New York Stock Exchange or The Nasdaq Capital Market, Global Select Market or Global Market. In consideration for the extension, the value of Envoy Technologies' shares of common stock to be issued to the former shareholders of Envoy Technologies was increased to \$23,500.

See Note 11 – Subsequent Events for additional information.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and with the instructions to Form 10-Q and Article 8 of Regulation S-X. Accordingly, they do not include all of the information and disclosures required by U.S. GAAP for complete financial statements. In the opinion of management, such statements include all adjustments (consisting only of normal recurring items) which are considered necessary for a fair presentation of the condensed consolidated financial statements of the Company as of June 30, 2025 and for the three and six months then ended. The results of operations for the three and six months ended June 30, 2025 are not necessarily indicative of the operating results for the full year ending December 31, 2025 or any other period. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and related disclosures of the Company as of December 31, 2024 and for the year then ended, which were filed with the Securities and Exchange Commission ("SEC") on April 9, 2025 as part of the Company's Annual Report on Form 10-K.

Since the Annual Report for the year ended December 31, 2024, there have been no material changes to the Company's significant accounting policies, except as disclosed in this note.

LIQUIDITY

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

As of June 30, 2025, the Company had cash and cash equivalents of \$25,318 and working capital of \$40,491. During the three and six months ended June 30, 2025, the Company incurred a net loss of \$31,959 and \$52,666, respectively. During the six months ended June 30, 2025, the Company used cash in operating activities of \$28,524. The Company has not yet achieved profitability and expects to continue to incur cash outflows from operations. Absent a near-term capital infusion or significant improvement in cash flow provided by operations, the Company expects that its current cash and net working capital resources will be insufficient to fund future operations, and the need for additional funding to support its planned operations raises substantial doubt regarding the Company's ability to continue as a going concern for a period of at least one year from the time the condensed consolidated financial statements are issued.

Historically, the Company has been able to raise funds to support its business operations. During the six months ended June 30, 2025, the Company sold an aggregate of 681,330 shares of common stock under an "at-the-market" equity offering program for aggregate gross proceeds of \$909, less issuance costs of \$18, which were recorded as a reduction to additional paid-in capital. The Company is required to file a Form S-1 to issue new equity and raise proceeds in the future.

Management is actively evaluating strategic alternatives, including additional cost-reduction initiatives, asset sales, and potential restructuring or fundraising opportunities. However, there can be no assurance that any of these efforts will result in additional liquidity or resolve the Company's current financial challenges. There is also no assurance that the amount of funds the Company might raise will enable the Company to complete its development initiatives or attain profitable operations. Lastly, there can be no assurances that these other initiatives will be achieved. Therefore, the Company has concluded that management's plans do not alleviate the substantial doubt about Company's ability to continue as a going concern beyond one year from the date the condensed consolidated financial statements are issued. The accompanying condensed consolidated financial statements do not include any adjustments relating to the recoverability and classification of assets and their carrying amounts, or the amounts and classification of liabilities that might result from the outcome of this uncertainty.

MARKETABLE SECURITIES

The Company had equity securities of \$0 and \$13,630 as of June 30, 2025 and December 31, 2024, respectively. These securities consist primarily of mutual funds and were used for working capital needs.

The Company determines the appropriate classification of its marketable securities at the time of purchase and re-evaluates such classification as of each balance sheet date. The Company carries all "available-for-sale securities" at fair value, with unrealized gains and losses, net of tax, reported in stockholders' equity until disposition or maturity. The Company carries all "trading securities" at fair value, with unrealized gains and losses, recorded in other income in the Company's condensed consolidated statements of operations. The cost of securities sold is based on the specific-identification method. The marketable securities were all classified as trading as of December 31, 2024. Marketable securities are stated at fair value.

The below table provides supplemental information related to marketable securities:

	For th	For the Three Months Ended June 30,				For the Six Months Ended June 30,				
	2025			2024		2025		2024		
Net gains recognized during the period on				,						
trading securities	\$	-	\$	30	\$	47	\$	99		
Less: net gains recognized during the period on trading securities sold during the period		_		(21)		(47)		(50)		
Unrealized gains recognized during the reporting period on trading securities still held at the										
reporting date	\$	<u>-</u>	\$	9	\$	<u>-</u>	\$	49		

INVENTORY

As of June 30, 2025, the Company's inventory was comprised of \$20,029 of finished goods that were available for sale and \$12,677 of raw material and work in process. As of December 31, 2024, the Company's inventory was comprised of \$18,659 of finished goods that were available for sale and \$19,621 of raw material and work in process. As of June 30, 2025 and December 31, 2024, the Company's reserve for slow-moving or excess inventory was \$4,129 and \$3,129, respectively.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

PROPERTY AND EQUIPMENT

During the three and six months ended June 30, 2025, the Company recorded loss on disposals of \$5,588 and \$5,762, respectively. The write-offs were comprised of the following: Certain installed chargers that were determined to be not performing to specifications of \$4,030 and the write-off of older, incomplete charger deployment projects of \$1,732.

During the three and six months ended June 30, 2024, the Company recorded a net loss on disposals of \$71 and \$39, respectively. The loss on disposals during the 2024 period were due to the normal course of business.

FOREIGN CURRENCY TRANSLATION

Cumulative translation adjustments attributable to foreign exchange were \$(679) and \$(400) for the three months ended June 30, 2025 and 2024, respectively. Cumulative translation adjustments attributable to foreign exchange were \$2,072 and \$(1,637) for the six months ended June 30, 2025 and 2024, respectively.

Foreign currency transactions losses were \$1,522 and \$1,781 during the three and six months ended June 30, 2025, respectively. Foreign currency transactions losses were \$15 and \$45 during the three and six months ended June 30, 2024, respectively. Foreign currency transactions gains and losses are included within general and administrative expenses on the condensed consolidated statements of operations.

REVENUE RECOGNITION

The Company recognizes revenue primarily from the following:

- <u>Product sales</u> Revenue is recognized at the point where the customer obtains control of the goods and the Company satisfies its performance obligation, which generally is at the time it ships the product to the customer.
- Charging service revenue Revenue is recognized at the point when a particular charging session is completed.
- <u>Network fees</u>— Represents a stand-ready obligation whereby the Company is obligated to perform over a period of time and, as a result, revenue is recognized on a straight-line basis over the contract term. Network fees are billed annually.
- <u>Warranty</u> Extended warranties represent a stand-ready obligation whereby the Company is obligated to perform over a period of time and, as a result, revenue is recognized on a straight-line basis over the contract term. The Company also sells third-party warranties which are recorded at the point in time of sale. Furthermore, standard warranties are generally not accounted for as separate performance obligations as warranties do not provide a service in addition to the assurance that the charging stations will function as expected.
- <u>Grant and fees rebate</u> Grants and rebates related to EV charging stations and their installation are deferred and recognized as revenue in a manner consistent with the related depreciation expense of the related asset over the useful life of the charging station.
- <u>Car-sharing services</u> Relate to revenues and expenses from electric vehicle-sharing and electric vehicle charging services provided to apartments, offices and hotels for use by their residents and guests and are recognized in accordance with ASC 842. Revenue is recognized over the duration of the rental agreement which are short term in nature.
- Other Primarily related to transaction fees recognized at a point in time. Other revenues are also comprised of sales related to alternative fuel credits.

The following table summarizes revenue recognized in the condensed consolidated statements of operations:

	For The Three Months Ended June 30,				For The Six Months Ended June 30,				
	 2025		2024		2025		2024		
Revenues - Recognized at a Point in Time									
Product sales	\$ 14,508	\$	23,582	\$	22,889	\$	51,090		
Charging service revenue	7,691		4,936		14,471		9,963		
Warranty	560		-		540		-		
Other	789		243		1,466		578		
Total Revenues - Recognized at a Point									
in Time	 23,548		28,761		39,366		61,631		
Revenues - Recognized Over a Period of									
Time:									
Network fees	2,954		1,907		5,580		3,972		
Warranty	1,022		1,340		1,977		2,293		
Total Revenues - Recognized Over a									
Period of Time	 3,976		3,247	_	7,557		6,265		
Revenues - Other									
Car-sharing services	1,111		1,202		2,286		2,299		
Grant and fees rebate	32				192				
			52				635		
Total Revenues - Other	 1,143		1,254		2,478		2,934		
Total Revenue	\$ 28,667	\$	33,262	\$	49,421	\$	70,830		

BLINK CHARGING CO. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except for share and per share amounts)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

The following table summarizes our revenue recognized in the condensed consolidated statements of operations by geographical area:

	 For The Three June	s Ended	For The Six Months Ended June 30,					
	2025		2024		2025		2024	
Revenues by Geographical Area								
U.S.A.	\$ 18,008	\$	24,127	\$	30,270	\$	51,820	
International	10,659		9,135		19,151		19,010	
Total Revenue	\$ 28,667	\$	33,262	\$	49,421	\$	70,830	

The timing of the Company's revenue recognition may differ from the timing of payment by its customers. Payment terms are generally thirty days. A receivable is recorded when revenue is recognized prior to payment and the Company has an unconditional right to payment. Alternatively, when payment precedes the provision of the related services, the Company records deferred revenue until the performance obligations are satisfied. Consideration promised in the Company's contracts with customers is variable due to anticipated reductions, such as sales returns, and miscellaneous claims from customers. The Company estimates the most likely amount it will be entitled to receive and records an anticipated reduction against revenues at the time revenues are recognized.

The Company recognizes revenue from numerous contracts with multiple performance obligations. For these contracts, the Company allocates the transaction price to each performance obligation based on the relative standalone selling price of the product or service underlying each performance obligation. The standalone selling price represents the observable price for which the Company would sell the product or service to a customer on a standalone basis (i.e., not sold as a bundled sale with any other products or services). The allocation of transaction price among separate performance obligations may impact the timing of revenue recognition but will not change the total revenue recognized on the contract.

As of June 30, 2025, the Company had \$28,966 related to contract liabilities where performance obligations have not yet been satisfied, which has been included within deferred revenue on the condensed consolidated balance sheet as of June 30, 2025. The Company expects to satisfy \$19,153 of its remaining performance obligations for network fees, warranty revenue, product sales, and other and recognize the revenue within the next twelve months.

The Company has elected to apply the practical expedient to expense costs to obtain contracts at the time the liability is incurred when the expected amortization period is one year or less. During the three and six months ended June 30, 2025 and 2024, there was no revenue recognized from performance obligations satisfied (or partially satisfied) in previous periods as specified by ASC 606-10-50-12A.

During the three and six months ended June 30, 2025, the Company recognized \$2,529 and \$5,390 of revenues, respectively, related to network fees and warranty contracts, which were included in deferred revenues as of December 31, 2024. During the three and six months ended June 30, 2025, there was no revenue recognized from performance obligations satisfied (or partially satisfied) in previous periods.

Grants, rebates and alternative fuel credits pertaining to revenues and periodic expenses which are accounted for by analogy to International Accounting Standard ("IAS") 20, Accounting for Government Grants and Disclosure of Government Assistance are recognized as income when the related revenue and/or periodic expense are recorded. Grants and rebates related to EV charging stations and their installation are deferred and amortized in a manner consistent with the related depreciation expense of the related asset over their useful lives.

During the three months ended June 30, 2025 and 2024, the Company recorded \$32 and \$52, respectively, related to grant and rebate revenue. During the six months ended June 30, 2025 and 2024, the Company recorded \$192 and \$635, respectively, related to grant and rebate revenue. During the three months ended June 30, 2025 and 2024, the Company recognized \$303 and \$31, respectively, of revenue related to alternative fuel credits. During the six months ended June 30, 2025 and 2024, the Company recognized \$351 and \$75, respectively, of revenue related to alternative fuel credits.

Car-sharing services relate to revenues and expenses from electric vehicle-sharing and electric vehicle charging services provided to apartments, offices and hotels for use by their residents and guests and are recognized in accordance with ASC 842. The Company provides electric vehicles to be available for use and the contracting locations are invoiced on a monthly or quarterly basis under the terms of the agreement signed with each respective customer. Revenue is also derived from parties who schedule use of electric vehicles that are not provided specifically for exclusive use to a particular customer under an ongoing existing contractual arrangement. The Company accounts for such rentals as operating leases. The lease terms are included in the Company's contracts, and the determination of whether the Company's contracts contain leases generally does not require significant assumptions or judgments. The Company's lease revenues do not include material amounts of variable payments. The Company does not provide an option for the lessee to purchase the rented vehicle at the end of the lease.

The Company is unsure of when the customer will return the vehicles. As such, the Company does not know how much the customer will owe upon return of the vehicle and, therefore, cannot provide a maturity analysis of future lease payments. The Company's vehicles are generally rented for short periods of time (generally a few hours). Lessees do not provide residual value guarantees on rented vehicles. The Company's vehicles are typically rented for the majority of the time that the Company owns or leases the underlying vehicle.

BLINK CHARGING CO. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except for share and per share amounts)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

NET LOSS PER COMMON SHARE

Basic net loss per common share is computed by dividing net loss attributable to common shareholders by the weighted average number of common shares outstanding during the period. Diluted net loss per common share is computed by dividing net loss attributable to common shareholders by the weighted average number of common shares outstanding, plus the number of additional common shares that would have been outstanding if the common share equivalents had been issued (computed using the treasury stock or if converted method), if dilutive.

The following common share equivalents are excluded from the calculation of weighted average common shares outstanding because their inclusion would have been antidilutive:

For the Three and Six Months Ended June 30

	June .	ου,
	2025	2024
Warrants	1,150,152	1,150,152
Options	558,359	908,162
Restricted stock units	1,691,148	-
Total potentially dilutive shares	3,399,659	2,058,314

CONCENTRATIONS

As of June 30, 2025, accounts payable to one significant vendor represented 11% of total accounts payable.

During the three months ended June 30, 2024, sales to a significant customer represented 16% of total revenue.

During the six months ended June 30, 2024, sales to a significant customer represented 20% of total revenue.

There were no revenue concentrations during the three and six months ended June 30, 2025.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

RECENTLY ISSUED ACCOUNTING STANDARDS

In August 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2023-05, "Business Combinations - Joint Venture Formations (Subtopic 805-60): Recognition and Initial Measurement," under which an entity that qualifies as either a joint venture or a corporate joint venture as defined in the FASB Accounting Standards Codification ("ASC") master glossary is required to apply a new basis of accounting upon the formation of the joint venture. Specifically, the ASU provides that a joint venture or a corporate joint venture (collectively, "joint ventures") must initially measure its assets and liabilities at fair value on the formation date. The amendments are effective for all joint ventures within the ASU's scope that are formed on or after January 1, 2025. Early adoption is permitted in any annual or interim period as of the beginning of the related fiscal year. The adoption of this pronouncement on January 1, 2025 did not have a material impact on the Company's condensed consolidated financial statements.

In October 2023, the FASB issued ASU 2023-06, "Disclosure Improvements." For entities subject to the SEC's existing disclosure requirements and for entities required to file or furnish financial statements with or to the SEC in preparation for the sale of or for purposes of issuing securities that are not subject to contractual restrictions on transfer, the effective date for each amendment will be the date on which the SEC's removal of that related disclosure from Regulation S-X or Regulation S-K becomes effective. If by June 30, 2027, the SEC has not removed the applicable requirement from Regulation S-X or Regulation S-K, the pending content of the related amendment will be removed from the Codification and will not become effective for any entity. The adoption of this pronouncement is not expected to have a material impact on the Company's condensed consolidated financial statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740) - Improvements to Income Tax Disclosures, which requires enhanced income tax disclosures that reflect how operations and related tax risks, as well as how tax planning and operational opportunities, affect the tax rate and prospects for future cash flows. This standard is effective for the Company's annual reporting beginning January 1, 2025 with early adoption permitted. The Company does not believe the adoption of this ASU will have a material impact, however, additional disclosures will be included in the Company's Annual Report on Form 10-K for the year ended December 31, 2025 and interim reporting periods beginning January 1, 2026.

In November 2024, the FASB issued ASU 2024-03, Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40), which requires additional disclosures in the footnotes that disaggregate certain expenses presented on the face of the income statement. This standard is effective for the Company's annual reporting period beginning January 1, 2027 and interim reporting periods beginning January 1, 2028. Retrospective application to comparative periods is optional, and early adoption is permitted. The Company is currently evaluating the effects of adopting this new accounting guidance.

3. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

Accrued expenses and other current liabilities consisted of the following:

	June 3	June 30, 2025		nber 31, 2024
Accrued professional, board and other fees	\$	2,151	\$	2,923
Accrued wages		2,623		3,487
Warranty payable		553		1,721
Accrued income, property and sales taxes payable		2,005		972
Other accrued expenses		1,624		379
Total accrued expenses	\$	8,956	\$	9,482

BLINK CHARGING CO. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except for share and per share amounts)

4. STOCKHOLDERS' EQUITY

AT-THE-MARKET OFFERING

On September 2, 2022, the Company entered into a Sales Agreement (the "Sales Agreement") with Barclays Capital Inc., BofA Securities, Inc., HSBC Securities (USA) Inc., ThinkEquity LLC, H.C. Wainwright & Co., LLC and Roth Capital Partners, LLC, as our sales agents (collectively, the "Agents") to conduct an at-the-market ("ATM") equity offering program, pursuant to which we may publicly issue and sell from time to time shares of our common stock having an aggregate offering price of up to \$250,000 through the Agents. On November 16, 2023, we entered into an Amendment to the Sales Agreement, effective as of November 2, 2023 (the "Amendment"), with the Agents. The Amendment revised the term "Registration Statement," as used in the Sales Agreement, to our new shelf registration statement on Form S-3, as amended (File No. 333-275123), and revised the term "Prospectus Supplement," as used in the Sales Agreement, to our prospectus supplement dated November 2, 2023, relating to the ATM equity offering program contemplated by the Sales Agreement. During the six months ended June 30, 2025, the Company sold an aggregate of 681,330 shares of common stock aggregate gross proceeds of \$909, less issuance costs of \$18, for net proceeds of \$891. The ATM is not currently active since we do not have an effective shelf registration statement covering the shares of common stock issuable thereunder.

STOCK-BASED COMPENSATION

The Company recognized stock-based compensation expense related to common stock, stock options and warrants for the three months and six months ended June 30, 2025 of \$787 and \$1,753, respectively, which is included within compensation expense on the condensed consolidated statements of operations. The Company recognized stock-based compensation expense related to common stock, stock options and warrants for the three months and six months ended June 30, 2024 of \$1,033 and \$1,950, respectively, which is included within compensation expense on the condensed consolidated statements of operations. As of June 30, 2025, there was \$2,395 of unrecognized stock-based compensation expense that will be recognized over the weighted average remaining vesting period of 1.27 years.

Restricted Stock Units

During the six months ended June 30, 2025, the Company granted an aggregate of 1,237,935 shares of restricted stock with an aggregate grant date fair value of \$1,244 which will be recognized ratably over the vesting term. The restricted stock has vesting dates ranging from February 24, 2026 to June 1, 2028. Expenses related to this award are included within compensation expense on the condensed consolidated statements of operations.

During the six months ended June 30, 2025, the Company granted the following awards to three executives under the Company's Executives' Long-Term Incentive ("LTI") Plan equal to 50% of the executives' annual base salary. Such awards will be issued in the form of restricted stock units. 50% of the restricted stock units are designated as performance-based stock awards and will vest in four equal installments upon the achievement of specified escalating stock price thresholds and 50% of the restricted stock units are designated as time-based awards and will vest in equal one-third increments on each anniversary of the grant date, in each instance subject to continued employment with the Company on the applicable vesting date and satisfying the key performance indicators and other performance criteria.

The escalating stock price thresholds are as follows:

- 1) First 1/4 Vesting: The first 1/4 will vest when the stock price exceeds \$3.00 for a period of 90 consecutive days.
- $2) \quad Second \ 1/4 \ Vesting: The \ next \ 1/4 \ will \ vest \ when \ the \ stock \ price \ exceeds \ \$5.00 \ for \ a \ period \ of \ 90 \ consecutive \ days.$
- 3) Third 1/4 Vesting: The next 1/4 will vest when the stock price exceeds \$7.50 for a period of 90 consecutive days.
- 4) Final 1/4 Vesting: The final 1/4 will vest when the stock price exceeds \$9.50 for a period of 90 consecutive days.

Stock Options

During the three and six months ended June 30, 2025, the Company granted ten-year stock options to purchase 45,801 shares of common stock at an exercise price of \$0.97 per share to employees. The shares vest ratably over three years from the date of grant. The stock options had a grant date fair value of \$37. The assumptions utilized in the valuation of stock options are described as follows: risk-free interest rate is 4.18%, expected term is six years, expected volatility is 94.8% and an expected dividend yield of 0%.

5. RELATED PARTY TRANSACTIONS

JOINT VENTURE

The Company and a group of three Cyprus entities entered into a shareholders' agreement on February 11, 2019, pertaining to the parties' respective shareholdings in a new joint venture entity, Blink Charging Europe Ltd. (the "Entity"), that was formed under the laws of Cyprus on the same date. The Company owns 40% of the Entity while the other three parties own 60% of the Entity. Subsequently, two of the three other parties exited the joint venture, and the remaining other party acquired the ownership of the exiting parties. The Entity currently owns 100% of a Greek subsidiary, Blink Charging Hellas SA ("Hellas"), which operates in the electric vehicle market in Greece. The obligation to fund the future operations of the Entity is limited to the Company's 40% ownership. During the three and six months ended June 30, 2025 and 2024, the Company did not recognized any sales to Hellas. As of June 30, 2025 and December 31, 2024, had a payable of approximately \$0 and \$129, respectively, to Hellas. Furthermore, the Company has provided working capital of \$274 through June 30, 2025 and December 31, 2024 to Hellas. The Company has written off this working capital contribution, since Company's proportion of Hellas's net losses exceed the working capital contribution.

The Company determined that the Entity is a variable interest entity; however, the Company does not have a controlling financial interest and, as a result, the Company is not required to consolidate the Entity and instead has applied equity method accounting to its investment in the Entity. From inception through June 30, 2025, the Entity has not generated net income and, as a result, pursuant to ASC 323, the Company has not recorded a gain or loss on its equity method investment in the Entity during the three and six months ended June 30, 2025 and 2024.

In May 2025, the Company sold its equity interest in Hellas and recorded a gain on sale of investment of \$223, which was included within general and administrative expenses on the condensed consolidated statements of operations.

BLINK CHARGING UK LIMITED

As of June 30, 2025, several close family members of a senior management employee are providing services to Blink Charging UK Limited. For the three and six months ended June 30, 2025, these related parties have collectively provided services worth \$28 and \$52, respectively, to Blink Charging UK Limited. For the three and six months ended June 30, 2024, these related parties have collectively provided services worth \$35 and \$117, respectively, to Blink Charging UK Limited. These expenses are included within general and administrative expenses on the condensed consolidated statements of operations for the three and six months ended June 30, 2025 and 2024.

6. LEASES

OPERATING LEASES

Total operating lease expenses for the three and six months ended June 30, 2025 were \$751 and \$1,230, respectively, and for the three and six months ended June 30, 2024 were \$347 and \$1,135, respectively, which were recorded in other operating expenses on the condensed consolidated statements of operations. Operating lease expenses consist of rent expense, common area maintenance adjustments and other expenses.

As of June 30, 2025, the Company did not have additional operating and financing leases that have not yet commenced. As of June 30, 2025, the Company had \$117 of right-of-use assets that were classified as financing leases for vehicles associated with the operations of Blink Mobility and are included as a component of property and equipment on the condensed consolidated balance sheet as of June 30, 2025.

During the three and six months ended June 30, 2025, the Company recorded \$2 and \$4, respectively, of interest expense related to finance leases, which was recorded within interest expense on the condensed consolidated statements of operations. During the three and six months ended June 30, 2024, the Company recorded \$13 and \$23, respectively, of interest expense related to finance leases.

Supplemental cash flows information related to leases was as follows:

		For The Six Months Ended June 30,			
	2	025		2024	
Cash paid for amounts included in the measurement of lease liabilities:					
Operating cash flows from operating leases	\$	1,794	\$	2,052	
Financing cash flows from finance leases	\$	17	\$	375	
Right-of-use assets obtained in exchange for lease obligations:					
Operating leases	\$	351	\$	653	
Finance leases	\$	-	\$	53	
Weighted Average Remaining Lease Term					
Operating leases		2.38		2.65	
Finance leases		3.16		2.78	
Weighted Average Discount Rate					
Operating leases		7.2%		7.2%	
Finance leases		6.2%		6.3%	
16					

6. LEASES- CONTINUED

Future minimum payments under non-cancellable leases as of June 30, 2025 were as follows:

For the Years Ending December 31,	Oper	ating Lease	F	inance Lease
2025	\$	4,262	\$	41
2026		2,324		41
2027		1,642		34
2028		932		10
2029		894		-
Thereafter		949		-
Total future minimum lease payments		11,003		126
Less: imputed interest		(1,816)		(12)
Total	\$	9,187	\$	114

7. FAIR VALUE MEASUREMENT

Assets and liabilities measured at fair value on a recurring basis are as follows:

	June 30, 2025								
		Level 1 Level 2			Level 3	Total			
Assets:									
Money market funds	\$	13,715	\$	=	\$	-	\$	13,715	
Alternative fuel credits		<u>-</u>		48		_		48	
Total assets	\$	13,715	\$	48	\$	_	\$	13,763	
Liabilities:									
Warrant liability	\$	_	\$	_	\$	15	S	15	
Common stock consideration payable	Ψ	-	Ψ	-	Ψ	23,491	Ψ	23,491	
Total liabilities	\$	-	\$		\$	23,506	\$	23,506	
				Decembe	21 202	24			
	-	Level 1		Level 2	er 31, 202	Level 3		Total	
Assets:									
Marketable securities	\$	13,630	\$	-	\$	-	\$	13,630	
Money market funds		27,347		-		-		27,347	
Alternative fuel credits		-		51		-		51	
Total assets	\$	40,977	\$	51	\$		\$	41,028	
Liabilities:									
Warrant liability	\$	-	\$	-	\$	22	\$	22	
Common stock consideration payable		<u>-</u>		-		21,028		21,028	
Total liabilities	\$	_	\$	-	\$	21,050	\$	21,050	

In addition to assets and liabilities that are measured at fair value on a recurring basis, we also measure certain assets and liabilities at fair value on a nonrecurring basis. Our non-financial assets, including goodwill, intangible assets, operating lease right of use assets, and property, plant and equipment, are measured at fair value when there is an indication of impairment and the carrying amount exceeds the asset's projected undiscounted cash flows. These assets are recorded at fair value only when an impairment charge is recognized.

7. FAIR VALUE MEASUREMENT- CONTINUED

Assumptions utilized in the valuation of warrant liabilities are described as follows:

	For the Three Moi June 30		For the Six Mon June 3	
	2025	2024	2025	2024
Risk-free interest rate	3.96%	5.09%	3.96%-4.03%	5.03%-5.09%
Contractual term (years)	1.00	1.00	1.00	1.00
Expected volatility	80%	90%	74%-80%	88%-90%
Expected dividend yield	0.00%	0.00%	0.00%	0.00%

The following table sets forth a summary of the changes in the fair value of Level 3 warrant liabilities that are measured at fair value on a recurring basis:

	2025	
Common Stock Consideration Payable		
Beginning balance as of January 1,	\$	21,028
Change in fair value of consideration payable		2,463
Ending balance as of June 30,	\$	23,491
Warrant Liability		
Beginning balance as of January 1,	\$	22
Change in fair value of warrant liability		(7)
Ending balance as of June 30,	\$	15

The common stock consideration payable is recorded at fair value of \$23,491 and \$21,028 as of June 30, 2025 and December 31, 2024, respectively, and is included within consideration payable on the condensed consolidated balance sheets. The Company uses a probability-weighted discounted cash flow approach as a valuation technique to determine the fair value of the common stock consideration payable on the acquisition date and at each reporting period. The significant unobservable inputs used in the fair value measurements are the probability outcome percentages that are assigned to each scenario. Significant increases or decreases to either of these inputs in isolation could result in a significantly higher or lower liability with a higher liability capped by the contractual maximum of the common stock consideration liability.

8. COMMITMENTS AND CONTINGENCIES

LITIGATION, DISPUTES AND SETTLEMENTS

The Company may be subject to lawsuits, investigations, intellectual property matters, claims and proceedings, including, but not limited to, contractual disputes with vendors and customers and liabilities related to employment, health and safety matters that may arise in the ordinary course of business. The Company accrues for losses that are both probable and reasonably estimable. Loss contingencies are subject to significant uncertainties and, therefore, determining the likelihood of a loss and/or the measurement of any loss can be complex and subject to change.

The Company believes it has recorded adequate provisions for any such lawsuits, investigations, claims, and proceedings as of June 30, 2025, and the Company believes it was not reasonably possible that a material loss had been incurred in excess of the amounts recognized in the consolidated financial statements. Given the inherent uncertainties of litigation, the ultimate outcome of the ongoing matters described herein cannot be predicted with certainty. While litigation is inherently unpredictable, the Company believes it has valid defenses with respect to the legal matters pending against it. However, future events or circumstances, currently unknown to management, may potentially have a material effect on the Company's financial position, liquidity or results of operations in any future reporting period.

In September 2020, a shareholder derivative lawsuit, captioned Klein (derivatively on behalf of Blink Charging Co.) v. Farkas et al., Case No. 20- 19815CA01, was filed in Miami-Dade County Circuit Court seeking to pursue claims belonging to the Company against Blink's Board of Directors and former Chief Financial Officer Michael Rama (the "Klein Lawsuit"). Blink is named as a nominal defendant. The Klein Lawsuit asserted that the Director defendants caused Blink to make certain statements at issue in a securities class action captioned Bush v. Blink Charging Co., et al., Case No. 20-cv-23527, filed in the U.S. District Court for the Southern District of Florida (the "Bush Lawsuit"), and, as a result, the Company incurred costs defending against the Bush Lawsuit and other unidentified investigations. The Bush Lawsuit was settled by the parties and a final judgment was entered in October 2024. The Klein Lawsuit asserted claims against the Director defendants for breach of fiduciary duties and corporate waste and against the defendants for unjust enrichment. Klein did not quantify the alleged damages in his complaint, but he sought damages sustained by the Company as a result of the defendants' alleged breaches of fiduciary duties, corporate governance changes, restitution, and disgorgement of profits from the defendants and attorneys' fees and other litigation expenses. In December 2020, another shareholder derivative action, captioned Bhatia (derivatively on behalf of Blink Charging Co.) v. Farkas et al., Case No. 20-27632CA01, was filed in Miami-Dade County Circuit Court against the same defendants in the Klein Lawsuit and asserted similar claims, as well as additional claims relating to the Company's nomination, appointment and hiring of minorities and women and the Company's decision to retain its outside auditor (the "Bhatia Lawsuit"). In June 2022, the court consolidated the Klein and Bhatia actions under the caption In re Blink Charging Company Stockholder Derivative Litigation, Lead Case No. 2020-019815-CA-01. In February 2022, a third shareholder derivative lawsuit, captioned McCauley (derivatively on behalf of Blink Charging Co.) v. Farkas et al., Case No. A-22-847894-C, was filed in Clark County, Nevada seeking to pursue claims belonging to the Company against Blink's Board of Directors and Michael Rama (the "McCauley Lawsuit" and together with the Klein Lawsuit and the Bhatia Lawsuit, the "Derivative Actions"). Blink is named as a nominal defendant. The McCauley Lawsuit asserted similar claims and sought similar damages as the Klein Lawsuit.

Following a mediation in April 2024, the parties entered into a Stipulation and Agreement of Settlement (the "Settlement") dated June 26, 2025. If it receives court approval, the Settlement will resolve the Derivative Actions in exchange for the Company undertaking certain corporate governance reforms, but does not require the director defendants to make any monetary payment as part of the Settlement. The Settlement includes a fee and expense award to plaintiffs' counsel in the amount of \$533,750 (the "Fee and Expense Award"). On June 30, 2025, plaintiffs' counsel filed a motion asking the court to grant preliminary approval of the Settlement, which the court has granted on August 15, 2025. The court scheduled a final settlement hearing for October 27, 2025 at 9:00 a.m. at Courtroom 10D, Regional Justice Center, 200 Lewis Ave., Las Vegas, NV, 89155. In the meantime, the Derivative Actions remain stayed. The Company has not recorded an accrual related to these matters as of June 30, 2025, as the Company expects its insurance carriers to pay for the Fee and Expense Award.

BLINK CHARGING CO. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except for share and per share amounts)

9. SEGMENT REPORTING

The Chief Executive Officer is the Chief Operating Decision Maker ("CODM"). The CODM organizes the Company, manages resource allocations and measures performance as one operating and reportable segment. The Company manufactures, owns, and operates residential and commercial EV charging solutions, including its Blink Networks and EVSE, to support EV drivers at various locations. Furthermore, the Company owns and operates an EV car-sharing and ride-sharing program that allows customers to share electric vehicles through subscription services and charge those cars through charging stations.

The CODM is provided with asset information by reportable segment as asset information is provided to the CODM on a consolidated basis. The CODM reviews the following information on a consolidated basis: revenues, cost of revenues, gross profit, compensation expense and operating loss in order to allocate operating and capital resources and assesses the performance of the Company by comparing actual results to historical results and previously forecasted financial information. Other than certain disaggregated expense information provided in relation to other operating expenses, significant expenses regularly provided to the CODM are presented as shown on the statement of operations. The CODM is also regularly provided with disaggregated expense information for other operating expenses, which is disaggregated between software costs and other expenses as shown in the table below:

	For The Three Months Ended June 30,				For The Six M June	nded
	 2025		2024		2025	2024
Other operating expenses						
Software	\$ 1,466	\$	1,367	\$	3,259	\$ 2,249
Other (1)	5,473		3,591		9,029	9,147
Total other operating expenses	\$ 6,939	\$	4,958	\$	12,288	\$ 11,396

(1) Includes operating lease expense, insurance expense, office expenses and travel expenses.

The following table sets forth our long-lived assets by geographic area, which consists of property and equipment, net and operating lease right-of-use assets:

	June	2 30, 2025	Decei	mber 31, 2024
United States	\$	28,814	\$	35,035
International		14,822		12,848
Total	\$	43,636	\$	47,883

For information regarding revenue disaggregated by geography and revenue concentrations, see Note 2 — Summary of Significant Accounting Policies.

10. REVISION OF PREVIOUSLY ISSUED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

In connection with the preparation of the Company's consolidated financial statements for the year ended December 31, 2024, the Company identified a number of misstatements and omitted disclosure items in the Company's previously issued financial statements as summarized below. The identified misstatements impacted certain components of the balance sheet and statement of cash flows in the consolidated financial statements included in the Form 10-Q for the Quarterly Period ended March 31, 2024. The Company assessed the materiality of the errors, including the presentation on prior period consolidated financial statements, on a qualitative and quantitative basis in accordance with SEC Staff Accounting Bulletin Topics 1.M and 1.N (formerly No. 99, Materiality).

Based on this assessment, the Company concluded that these errors and the related impacts did not result in a material misstatement of its previously issued condensed consolidated financial statements as of and for the three and six months ended June 30, 2024. However, the Company concluded the financial statements should be revised for

Note 2 — Summary of Significant Accounting Policies - Marketable Securities

The Company identified a classification misstatement in the Company's previously issued financial statements related to the classification of marketable securities that were previously included within cash and cash equivalents.

A summary of the corrections to the impacted financial statement line items in the Company's previously issued condensed consolidated balance sheet and condensed consolidated statement of cash flows as of and for the three and six months ended June 30, 2024.

BLINK CHARGING CO.

Condensed Consolidated Balance Sheets

(In thousands, except share amounts)

	As Previously Revision Reported Adjustments		As Revised	
Assets	 			
Current Assets:				
Cash and cash equivalents	\$ 73,885	\$	(18,104)	\$ 55,781
Marketable securities	\$ -	\$	18,104	\$ 18,104
Total Current Assets	\$ 173,175	\$	-	\$ 173,175
Total Assets	\$ 380,272	\$	-	\$ 380,272

BLINK CHARGING CO.

Condensed Consolidated Statements of Cash Flows (in thousands)

		As Previously Revision Reported Adjustments				As Revised
Cash Flows From Investing Activities:						
Proceeds from sale of marketable securities	\$	-	\$	5,500	\$	5,500
Purchase of marketable securities	\$	-	\$	(634)	\$	(634)
Net Cash Used In Investing Activities	\$	(8,739)	\$	4,866	\$	(3,873)
Net Decrease In Cash and Cash Equivalents and Restricted Cash	\$	(47,810)	\$	4,866	\$	(42,944)
Cash and Cash Equivalents and Restricted Cash - Beginning of Period	\$	121,770	\$	(22,970)	\$	98,800
Cash and Cash Equivalents and Restricted Cash - End of Period	\$	73,960	\$	(18,104)	\$	55,856
Cash and cash equivalents and restricted cash consisted of the following:						
Cash and cash equivalents	\$	73,885	\$	(18,104)	\$	55,781
Restricted cash	\$	75	\$	<u>-</u>	\$	75
	\$	73,960	\$	(18,104)	\$	55,856
	21					

11. SUBSEQUENT EVENTS

ZEMETRIC ACQUISITION

On July 7, 2025, the Company acquired 100% of the equity interest in Zemetric, Inc. ("Zemetric"), a Silicon Valley–based provider of charging infrastructure tailored for fleet, multi-family, and high-utilization destinations. The consideration for the acquisition includes cash, the Company's restricted stock and a performance driven earn-out. Shortly thereafter, Zemetric's founder, Harmeet Singh, became the Company's Chief Technology Officer.

MERGER AGREEMENT AMENDMENT

On August 4, 2025, Envoy Technologies, Inc. entered into Amendment No. 4 (the "Fourth Amendment") to the Agreement and Plan of Merger, dated as of April 18, 2023 (the "Merger Agreement"), by and among the Company, Envoy Mobility, Inc. (formerly Blink Mobility, LLC) ("Mobility"), Envoy Technologies and Fortis Advisors LLC, as equityholders' agent.

The Fourth Amendment provides that the sole remaining payment obligation to the former equityholders of Envoy will be fully satisfied, and the Company and Envoy Mobility will be released from all claims and liabilities relating to such obligation, following the issuance of (x) \$10,000 in shares of Company common stock, valued based on the volume-weighted average trading price for the 25 trading days preceding the issuance date, and (y) warrants exercisable for shares of Company common stock with an aggregate value of \$11,000, divided into three tranches with vesting conditions based on specific stock price achievements. All warrants granted per the agreement have expiration period of 20 months from the date of issuance.

All shares of Company common stock initially issued or issued pursuant to the exercise of warrants will be subject to a 120-day leak-out period commencing on initial issuance or exercise of warrant, as applicable, allowing sales limited to 2% per day, with a cap of 20% per month.

The former equity holders of Envoy Technologies were granted registration rights for shares of Company common stock initially issued and those issued pursuant to the exercise of warrants. The Company will file a resale registration statement on Form S-1 with the SEC within 30 days of the amendment date and use commercially reasonable efforts to have it declared effective within 90 days thereafter. The amendment includes indemnification provisions for both the Company and the former equity holders against claims related to the registration statement.

TAX LAW CHANGE

On July 4, 2025, the President signed into law significant federal tax legislation, H.R.1 (the "Tax Reform Act of 2025"). The legislation includes numerous changes to U.S. corporate income tax law, including but not limited to: permanent 100% bonus depreciation for qualified property, immediate expensing of domestic research and experimental expenditures, modifications to the limitation on business interest expense, increased Section 179 expensing limits, changes to the international tax regime, and expanded limitations on the deductibility of executive compensation under IRC Section 162(m). Most provisions are effective for tax years beginning after December 31, 2024, with certain transition rules and exceptions. The Company is currently evaluating the impact of the Tax Reform Act of 2025 on its condensed consolidated financial statements. The effects of the new law, including remeasurement of deferred tax assets and liabilities and changes to current and future tax expense, will be reflected in the period of enactment and in future periods as the Company completes its analysis.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Special Note Regarding Forward-Looking Information

The following discussion and analysis of the results of operations and financial condition of Blink Charging Co. (together with its subsidiaries, "Blink" or the "Company") as of June 30, 2025 and for the six months ended June 30, 2025 and 2024 should be read in conjunction with our financial statements and the notes to those financial statements that are included elsewhere in this Quarterly Report on Form 10-Q. References in this Management's Discussion and Analysis of Financial Condition and Results of Operations to "us," "we," "our" and similar terms refer to Blink. This Quarterly Report contains forward-looking statements as that term is defined in the federal securities laws. The events described in forward-looking statements contained in this Quarterly Report may not occur. Generally, these statements relate to business plans or strategies, projected or anticipated benefits from acquisitions to be made by us, or projections involving anticipated revenues, earnings or other aspects of our operating results. The words "may," "will," "expect," "believe," "anticipate," "project," "plan," "intend," "estimate," and "continue," and their opposites and similar expressions, are intended to identify forward-looking statements. We caution you that these statements are not guarantees of future performance or events and are subject to a number of uncertainties, risks and other influences, many of which are beyond our control, which may influence the accuracy of the statements. Factors that may affect our results include, but are not limited to, the risks and uncertainties set forth under Part 1, Item 1A, "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2024, and under a similar item in subsequent periodic reports, as discussed elsewhere in this Quarterly Report, particularly in Part II, Item 1A - Risk Factors.

Any one or more of these uncertainties, risks and other influences, could materially affect our results of operations and whether forward-looking statements made by us ultimately prove to be accurate. Our actual results, performance and achievements could differ materially from those expressed or implied in these forward-looking statements. Except as required by federal securities laws, we undertake no obligation to publicly update or revise any forward-looking statements, whether from new information, future events or otherwise.

U.S. dollars are reported in thousands, except for share and per share amounts.

Overview

We are a leading owner, operator, provider of EV charging equipment and networked EV charging services in the rapidly growing U.S. and international markets for EVs. Blink offers residential and commercial EV charging equipment and services, enabling EV drivers to recharge at various locations. Blink's principal line of products and services is its Blink Networks and Blink EV charging equipment, also known as electric vehicle supply equipment ("EVSE"), and other EV-related services. The Blink Networks are a proprietary, cloud-based system that operates, maintains, and manages Blink charging stations and handles the associated charging data, back-end operations, and payment processing. The Blink Networks provide Property Partners, among other types of commercial customers, with cloud-based services that enable the remote monitoring and management of EV charging stations. The Blink Networks also provide EV drivers with vital station information, including station location, availability, and fees (as applicable).

To capture more revenues derived from providing EV charging equipment to commercial customers and to help differentiate Blink in the EV infrastructure market, Blink offers Property Partners a comprehensive range of solutions for EV charging equipment and services that generally fall into one of the business models below, differentiated by who owns the equipment and who bears the costs of installation, equipment, maintenance, and the percentage of revenue shared.

- In our Blink-owned turnkey business model, we incur the charging equipment and installation costs. We own and operate the EV charging station and provide connectivity of the charging station to the Blink Networks. In this model, which favors recurring revenues, we incur most costs associated with the EV charging stations; thus, we retain substantially all EV charging revenues after deducting network connectivity and processing fees. Our agreement with the Property Partner typically lasts nine years, with extensions that can bring it to 27 years.
- In our Blink-owned hybrid business model, we typically incur the charging equipment costs while the Property Partner incurs the installation costs. We own and operate the EV charging station and provide connectivity to the Blink Networks. In this model, since the Property Partner typically incurs the installation costs; we share a more generous portion of the EV charging revenues with the Property Partner after deducting Blink network connectivity and processing fees. Our agreement with the Property Partner typically lasts seven years, with extensions that can bring it to 21 years.
- In our host-owned business model, the Property Partner purchases, owns, and operates the Blink EV charging station and incurs the installation costs. We work with the Property Partner by providing site recommendations, connectivity to the Blink Networks, payment processing, and optional maintenance services. In this model, the Property Partner retains and keeps all the EV charging revenues after deducting Blink network connectivity and processing fees.

We also own and operate EV car-sharing programs through our wholly owned subsidiary, Blink Mobility. These programs allow customers to share electric vehicles through subscription services and charge those cars through our charging stations.

As of June 30, 2025, we contracted, sold or deployed 110,828 chargers, of which 88,168 were on Blink Networks (comprised of 63,312 Level 2 commercial chargers, 1,717 DCFC commercial chargers, 714 residential chargers, and 22,425 chargers pending to be commissioned). Included on Blink Networks are 7,917 chargers owned by us. The remaining 22,660 were non-networked, on other networks, international sales, or deployments (comprised of 4,810 Level 2 commercial chargers, 64 DC Fast Charging chargers, 12,639 residential Level 2 Blink EV chargers, 3,122 sold to other U.S. networks and, 2,025 sold internationally). Blink networked chargers include public and private chargers, as designated by stations owners, and are net of swap-outs, replacement units, and decommissioned units. Certain commercial chargers include chargers installed in residential settings for commercial purposes. All chargers, including all international Blink locations, are categorized based on US Department of Energy guidelines.

As reflected in our condensed consolidated financial statements as of June 30, 2025, we had cash and cash equivalents of \$25,318, working capital of \$40,491 and an accumulated deficit of \$788,521. During the three and six months ended June 30, 2025, we incurred net losses of \$31,959 and \$52,666, respectively. We have not yet achieved profitability.

Recent Developments

Envoy Technologies, Inc.

Envoy Technologies, Inc., the Company's wholly owned electric car share subsidiary, filed a registration statement on Form S-1 to go public via a proposed direct listing of its common stock with the U.S. Securities and Exchange Commission on May 1, 2025.

On August 4, 2025, Envoy Technologies, Inc. entered into the Fourth Amendment to the Merger Agreement to the by and among the Company, Envoy Mobility, Inc. (formerly Blink Mobility, LLC) ("Mobility"), Envoy Technologies and Fortis Advisors LLC, as equity holders' agent.

The Fourth Amendment provides that the sole remaining payment obligation to the former equity holders of Envoy will be fully satisfied, and the Company and Envoy Mobility will be released from all claims and liabilities relating to such obligation, following the issuance of (x) \$10,000 in shares of Company common stock, valued based on the volume-weighted average trading price for the 25 trading days preceding the issuance date, and (y) warrants exercisable for shares of Company common stock with an aggregate value of \$11,000, divided into three tranches with vesting conditions based on specific stock price achievements. All warrants granted per the agreement have expiration period of 20 months from the date of issuance.

All shares of Company common stock initially issued or issued pursuant to the exercise of warrants will be subject to a 120-day leak-out period commencing on initial issuance or exercise of warrant, as applicable, allowing sales limited to 2% per day, with a cap of 20% per month.

The former equity holders of Envoy Technologies were granted registration rights for shares of Company common stock initially issued and those issued pursuant to the exercise of warrants. The Company will file a resale registration statement on Form S-1 with the SEC within 30 days of the amendment date and use commercially reasonable efforts to have it declared effective within 90 days thereafter. The amendment includes indemnification provisions for both the Company and the former equity holders against claims related to the registration statement.

Acquisition

On July 7, 2025, the Company acquired 100% of the equity interest in Zemetric, Inc. ("Zemetric"), a Silicon Valley–based provider of charging infrastructure tailored for fleet, multi-family, and high-utilization destinations. The consideration for the acquisition includes cash, the Company's restricted stock and a performance driven earn-out. Shortly thereafter, Zemetric's founder, Harmeet Singh, became the Company's Chief Technology Officer.

Tax Law Change

On July 4, 2025, the President signed into law significant federal tax legislation, H.R.1 (the "Tax Reform Act of 2025"). The legislation includes numerous changes to U.S. corporate income tax law, including but not limited to: permanent 100% bonus depreciation for qualified property, immediate expensing of domestic research and experimental expenditures, modifications to the limitation on business interest expense, increased Section 179 expensing limits, changes to the international tax regime, and expanded limitations on the deductibility of executive compensation under IRC Section 162(m). Most provisions are effective for tax years beginning after December 31, 2024, with certain transition rules and exceptions. The Company is currently evaluating the impact of the Tax Reform Act of 2025 on its condensed consolidated financial statements. The effects of the new law, including remeasurement of deferred tax assets and liabilities and changes to current and future tax expense, will be reflected in the period of enactment and in future periods as the Company completes its analysis.

Product and Service Offerings

We offer a variety of EV charging products and services to Property Partners and EV drivers.

EV Charging Solutions

- Level 2. We offer a wide range of Level 2 (AC) EV charging equipment, ideal for commercial and residential use, with the North American standard J1772 connector, the North American Charging Standard (NACS) connector, and the Type 2 connector compatible with electric vehicles in Europe and across Latin America.
- Our commercial Level 2 chargers consist of the EQ, HQ, MQ, and IQ 200 families and the Series 4, 6, 7, and 8 families, which are available in pedestal, wall mount, and pole mount configurations. The MQ and IQ 200, along with the Series 6, 7, and 8 chargers offer an optional cable management system. Additionally, we offer three residential Level 2 chargers for the Americas: the wall-mounted HQ 200, Series 4, and a smart charging cable, the PQ 150, designed for European markets. Our commercial and residential chargers (except the non-networked HQ 150) can connect to the Blink Networks or a local network. Level 2 charging stations typically provide a full charge in two to eight hours. Level 2 chargers are ideally suited for low-cost installations and frequently used parking locations, such as workplaces, multifamily residential, retail, hospitality, and mixed-use, parking garages, municipalities, colleges/schools, hospitals and airports.
- International Products. We offer Level 2 AC and DC products for the rapidly expanding international markets targeted at the residential, workplace, retail, parking garages, leasing companies, hospitality, and other locations. These products are available with the Type 2, GBT, and CCS 2 connectors and include the PQ 150, Series 3 (an ideal product for the 2/3-wheeled vehicles), and the EQ 200.
- Mobile Charger. We offer the HQ 200-M Level 2 charger for the mobile/emergency charging market which requires a portable charger to be used for roadside or other use cases where a connection to the electricity grid is not available.
- DCFC. We offer a complete line of DC Fast Charging equipment ("DCFC") that ranges from 30kW to 360kW, supports the 'CHAdeMo', CCS1, and NACS connectors, and typically provide an 80% charge in less than 30 minutes. Installation of DCFC stations and grid requirements are typically greater than Level 2 charging stations and are ideally suited for transportation hubs and locations between travel destinations. These include the Series 9 30kW DC Fast Charger that works ideally for the fleet and auto dealership segments and is available in wall and pedestal mount configurations, the Blink 30kW DC Fast Charger that boasts a small footprint providing up to 100 amps of output, and the Blink 60kW 360kW DC Fast Charger that provides from 140 to 500 amps of power
- Blink Network. The Blink Network is a cloud-based platform that manages our network of EV chargers around the world for remote monitoring, management, payment processing, customer support, and other features required for operating the Blink Networks of EV charging locations
- Blink Charging Mobile App. We offer Blink Charging Mobile Apps (iOS and Android) that provide EV drivers control by giving them improved search capabilities which allows them to search for nearby amenities, as well as chargers by zip-codes, city, business, category, or address, and expanded keyword search. The app also includes payment functionality, eliminating the need for a credit card.
- Fleet Management. We offer Fleet Management applications, targeted at commercial, municipal, and federal fleets for planning, managing, and optimizing their departure schedules and energy costs. Our Fleet Management applications can be used as standalone tools or integrated into existing fleet management solutions, which allows Blink to be a flexible and value-added solution within existing software stacks.

Key Factors Affecting Operating Results

We believe our performance and future success depend on several factors, including those discussed below:

Competition - The EV charging equipment and service market is highly competitive, and we expect the market to become increasingly competitive as new entrants enter this growing market. Our products and services compete on product performance and features, the total cost of ownership, origin of manufacturing, sales capabilities, financial stability, brand recognition, product reliability, and the installed base's size. Existing competitors may expand their product offerings and sales strategies, and new competitors may enter the market. If our market share decreases due to increased competition, its revenue and ability to generate profits in the future may be impacted.

Growth - Our growth is highly dependent upon the adoption by consumers of EVs, and we are subject to a risk of any reduced demand for EVs. The market for alternative fuel vehicles is still relatively new, rapidly evolving, characterized by rapidly changing technologies, price competition, additional competitors, evolving government regulation and industry standards, frequent new vehicle announcements, long development cycles for EV original equipment manufacturers, and changing consumer demands and behaviors. Factors that may influence the purchase and use of alternative fuel vehicles, and specifically EVs, include perceptions about EV quality, safety (in particular with respect to battery chemistries), design, performance and cost; the limited range over which EVs may be driven on a single battery charge and concerns about running out of power while in use; improvements in the fuel economy of the internal combustion engine; consumers' desire and ability to purchase a luxury automobile or one that is perceived as exclusive; the environmental consciousness of consumers; volatility in the cost of oil and gasoline; consumers' perceptions of the dependency of the United States on oil from unstable or hostile countries and the impact of international conflicts; government regulations and economic incentives promoting fuel efficiency and alternate forms of energy; access to charging stations, standardization of EV charging systems and consumers' perceptions about convenience and cost to charge an EV; and the availability of tax and other governmental incentives to purchase and operate EVs or future regulation requiring increased use of nonpolluting vehicles. If the market for EVs does not gain broad market acceptance or develops slower than we expect, our business, prospects, financial condition and operating results may be adversely affected.

Regulations - Our business is subject to a variety of federal, state and international laws and regulations, including those with respect to government incentives promoting fuel efficiency and alternate forms of energy, electric vehicles and others. These laws and regulations, and the interpretation or application of these laws and regulations, could change. Any reduction, elimination or discriminatory application of government subsidies and economic incentives because of policy changes, fiscal tightening or other reasons may result in diminished revenues from government sources and diminished demand for our products. In addition, new laws or regulations affecting our business could be enacted. These laws and regulations are frequently costly to comply with and may divert a significant portion of management's attention. Changes to these applicable laws or regulations could affect business and/or harm our customers, thereby adversely affecting our business, financial condition and results of operations.

Expansion through Acquisitions - We may pursue strategic domestic and international acquisitions to expand our operations. Risks in acquisition transactions include difficulties in the integration of acquired businesses into our operations and control environment, difficulties in assimilating and retaining employees and intermediaries, difficulties in retaining the existing clients of the acquired entities, assumed or unforeseen liabilities that arise in connection with the acquired businesses, the failure of counterparties to satisfy any obligations to indemnify us against liabilities arising from the acquired businesses, and unfavorable market conditions that could negatively impact our growth expectations for the acquired businesses. Fully integrating an acquired company or business into our operations may take a significant amount of time. If we are unable to integrate or pursue strategic acquisitions, our financial condition and results of operations would be negatively impacted.

Liquidity, Capital Resources, and Going Concern

As of June 30, 2025, the Company had cash and cash equivalents of \$25,318, compared to \$41,774 in cash and cash equivalents and \$13,630 in marketable securities as of December 31, 2024, representing a decrease of \$30,086 in available liquidity due to ongoing operating losses, working capital requirements, and limited cash inflows from operations.

Absent a near-term capital infusion or significant improvement in cash flow from operations, the Company expects that its current cash resources will be insufficient to fund operations for the next twelve months. As such, management has concluded that substantial doubt exists about the Company's ability to continue as a going concern within one year from the date of issuance of these financial statements.

Management is actively evaluating strategic alternatives, including additional cost-reduction initiatives, asset sales, and potential restructuring or fundraising opportunities. However, there can be no assurance that any of these efforts will result in additional liquidity or resolve the Company's current financial challenges.

The Company has no agreements, commitments, or understandings with respect to any financing alternatives. Any equity issuance would be dilutive to stockholders.

Results of Operations

Three and Six Months Ended June 30, 2025 Compared With Three and Six Months Ended June 30, 2024

	En	ree Months ded e 30,	En	ix Months ded e 30,	Three Months		Six M	onths
	-				Difference	Difference	Difference	Difference
	2025	2024	2025	2024	\$	<u>%</u>		<u>%</u>
Revenues:								
Product sales	\$ 14,508	\$ 23,582	\$ 22,889	\$ 51,090	\$ (9,074)	-38%	\$ (28,201)	-55%
Charging service revenue - company-owned	Ψ 11,500	Ψ 23,302	Ψ 22,009	Ψ 51,070	Ψ (Σ,071)	5070	Ψ (20,201)	3370
charging stations	7,691	4,936	14,471	9,963	2,755	56%	4,508	45%
Network fees	2,954	1,907	5,580	3,972	1,047	55%	1,608	40%
Warranty								
	1,582	1,340	2,537	2,293	242	18%	244	11%
Grant and rebate	32	52	192	635	(20)	-38%	(443)	-70%
Car-sharing services	1,111	1,202	2,286	2,299	(91)	-8%	(13)	-1%
Other	789	243	1,466	578	546	225%	888	154%
Total Revenues	28,667	33,262	49,421	70,830	(4,595)	-14%	(21,409)	-30%
Cost of Revenues:								
Cost of Revenues. Cost of product sales	17,036	14,241	22,584	30,843	2,795	20%	(9.250)	-27%
	17,030	14,241	22,304	30,843	2,193	20%	(8,259)	-2/%
Cost of charging services - company-owned	1.062	40.5	1.066			11.50/	-	C 40 /
charging stations	1,062	495	1,966	1,200	567	115%	766	64%
Host provider fees	4,275	3,282	7,927	6,324	993	30%	1,603	25%
Network costs	636	650	1,099	1,239	(14)	-2%	(140)	-11%
Warranty and repairs and maintenance	1,291	981	2,131	1,586	310	32%	545	34%
Car-sharing services	1,066	1,284	1,751	2,146	(218)	-17%	(395)	-18%
Depreciation and amortization	1,207	1,616	2,500	3,360	(409)	-25%	(860)	-26%
Total Cost of Revenues	26,573	22,549	39,958	46,698	4,024	18%	(6,740)	-14%
Gross Profit	2.004	10.712	0.462	24 122	(0.(10)	-80%	(14 ((0)	(10/
Gloss Floiit	2,094	10,713	9,463	24,132	(8,619)	-80%	(14,669)	<u>-61</u> %
Operating Expenses:								
Compensation	13,772	17,654	27,321	32,611	(3,882)	-22%	(5,290)	-16%
General and administrative expenses	11,808	8,003	20,680	15,810	3,805	48%	4,870	31%
Other operating expenses	6,939	4,958	12,288	11,396	1,981	40%	892	8%
Change in fair value of consideration	0,,,,,	.,,,,,	12,200	11,000	1,,,,,	1070	0,2	0,0
payable	1,784	747	2,463	2,447	1,037	139%	16	1%
Total Operating Expenses	24.202	21.262	(2.752	(2.264	2.041	9%	400	10/
Total Operating Expenses	34,303	31,362	62,752	62,264	2,941	970	488	1%
Loss From Operations	(32,209)	(20,649)	(53,289)	(38,132)	(11,560)	56%	(15,157)	40%
Other Income (Expense):								
Interest income (expense)	71	(46)	15	(473)	117	-254%	488	-103%
Change in fair value of derivative and other				, ,				
accrued liabilities	(9)	(17)	(7)	(15)	8	-47%	8	-53%
Dividend and interest income	283	817	738	1,580	(534)	-65%	(842)	-53%
Total Other Income	345	754	746	1,092	(409)	-54%	(346)	-32%
Loss Before Income Taxes	\$ (31,864)	\$ (19,895)	\$ (52,543)	\$ (37,040)	\$ (11,969)	60%	\$ (15,503)	42%
Provision for income taxes	(95)	(164)	(123)	(192)	69	-42%	69	-36%
	(73)	(104)	(123)	(172)				-50/0
Net Loss	\$ (31,959)	\$ (20,059)	\$ (52,666)	\$ (37,232)	\$ (11,900)	<u>59</u> %	\$ (15,434)	41%
			26					
			-0					

Three Months Ended June 30, 2025 Compared With Three Months Ended June 30, 2024

Revenues

Total revenue for the three months ended June 30, 2025 decreased by \$4,595, or 14%, to \$28,667 compared to \$33,262 during the three months ended June 30, 2024.

Revenue from product sales was \$14,508 for the three months ended June 30, 2025 as compared to \$23,582 during the three months ended June 30, 2024, a decrease of \$9,074, or 38%. This decrease was attributable to decreased sales of commercial chargers, DC fast chargers and residential chargers when compared to the same period in 2024.

Charging service revenue from Company-owned charging stations was \$7,691 for the three months ended June 30, 2025 as compared to \$4,936 for the three months ended June 30, 2024, an increase of \$2,755 or 56%. The increase is due to the increase in utilization of chargers and an increased number of chargers on the Blink Networks.

Network fee revenues were \$2,954 for the three months ended June 30, 2025 as compared to \$1,907 for the three months ended June 30, 2024, an increase of \$1,047, or 55%. The increase was attributable to increases in host owned units during the three months ended June 30, 2025, as compared to the three months ended June 30, 2024.

Warranty revenues were \$1,582 for the three months ended June 30, 2025 as compared to \$1,340 for the three months ended June 30, 2024, an increase of \$242, or 18%. The increase was primarily attributable to an increase in warranty contracts sold for the three months ended June 30, 2025 as compared to the three months ended June 30, 2024. As of June 30, 2025, we recorded a liability of \$553 which represents the estimated cost of existing backlog of warranty cases.

Grant and rebate revenues were \$32 during the three months ended June 30, 2025 as compared to \$52 during the three months ended June 30, 2024, a decrease of \$20, or 38%. Grant and rebates relating to equipment and the related installation are deferred and amortized in a manner consistent with the depreciation expense of the related assets over their useful lives. The decrease in revenue was primarily related to the timing of the amortization of previous years' state grants/rebates associated with the installation of chargers during the three months ended June 30, 2025 and 2024.

Car-sharing services revenues were \$1,111 during the three months ended June 30, 2025 as compared to \$1,202 during the three months ended June 30, 2024, a decrease of \$91, or 8%. These revenues are derived from car-sharing subscription services that tend to fluctuate from time to time.

Other revenue increased by \$546 or 225% to \$789 for the three months ended June 30, 2025 as compared to \$243 for the three months ended June 30, 2024. The increase was primarily attributable to higher Low Carbon Fuel Standard (LCFS) credits generated during the three months ended June 30, 2025 compared to the same period in 2024. We generate these credits from the electricity utilized by our electric car charging stations as a byproduct from our charging services in the states of California and Oregon.

Cost of Revenues

Cost of revenues primarily consists of electricity reimbursements, revenue share payments to our Property Partner hosts, the cost of charging stations sold, connectivity charges provided by telco and other networks, warranty, repairs and maintenance services, and depreciation of our installed charging stations. Cost of revenues for the three months ended June 30, 2025 were \$26,573 as compared to \$22,549 for the three months ended June 30, 2024, an increase of \$4,024 or 18%. There is a degree of variability in our costs in relationship to our revenues from period to period, primarily due to:

- electricity reimbursements that are unique to those Property Partner host agreements which provide for such reimbursements;
- revenue share payments are predicated on the contractual obligation under the property partner agreement and the revenue generated by the applicable chargers;
- cost of charging stations sold is predicated on the mix of types of charging stations and parts sold during the period;
- network costs are fixed in nature based on the number of chargers connected to the telco network regardless of whether the charger generates revenue;
- provisions for excess and obsolete inventory; and
- warranty and repairs and maintenance expenses are based on both the number of service cases completed during the period.

Cost of product sales increased by \$2,795 or 20%, from \$14,241 for the three months ended June 30, 2024 as compared to \$17,036 for the three months ended June 30, 2025. The increase was primarily due the adjustment for excess and obsolete inventory in the amount of \$6,427 during the three months ended June 30, 2025 compared to the same period in 2024, the adjustment for excess and obsolete inventory was comprised of inventory write-offs of \$4,571 and \$1,856 related to the write-off of older, incomplete charger deployment proposals. Furthermore, the Company recorded a loss on disposal of non-performing chargers of \$3,856 during the three months ended June 30, 2025. Absent the impact of the provision for excess and obsolete inventory, the cost of product during the three months ended June 30, 2025 would have been \$10,609, a decrease of \$3,632 as a result of the decrease in product sales compared to the same period in 2024.

Cost of charging services (electricity reimbursements) increased by \$567, or 115%, to \$1,062 for the three months ended June 30, 2025 as compared to \$495 for the three months ended June 30, 2024. The increase in 2025 was attributable to the increased number and mix of charging stations generating charging service revenues subject to electricity reimbursement.

Host provider fees increased by \$993, or 30%, to \$4,275 during the three months ended June 30, 2025 as compared to \$3,282 during the three months ended June 30, 2024. This increase was a result of the increased number and mix of chargers generating revenue and their corresponding revenue share percentage payments to Property Partner hosts pursuant to their agreements.

Network costs decreased by \$14 or 2%, to \$636 during the three months ended June 30, 2025 as compared to \$650 during the three months ended June 30, 2024.

The costs remained relatively consistent for the three months ended June 30, 2025, despite the increase in revenue. The additions of the new chargers do not drive proportionally the increase in network costs, and this performance is aligned with our long-term strategy to improve margins and move toward profitability as we grow network fees revenue.

Warranty and repairs and maintenance costs increased by \$310, or 32%, to \$1,291 during the three months ended June 30, 2025 from \$981 during the three months ended June 30, 2024. The increase in three months ended June 30, 2025 is attributable to higher rate of charger failures in the field and backlog of services issues related to the components. The Company is actively working with the suppliers to address the part quality concerns and implement corrective actions to reduce future failure rates.

Cost of car-sharing services was \$1,066 during the three months ended June 30, 2025 as compared to \$1,284 during the 2024 period. The decrease was due to a reduction in costs related to vehicles used in this operation during the period.

Depreciation and amortization expense decreased by \$409 or 25%, to \$1,207 for the three months ended June 30, 2025 as compared to \$1,616 for the three months ended June 30, 2024. The decrease in depreciation expense was attributable to an increase in the grant revenue that is presented as an offset to the depreciation expense, and the decrease in the number of vehicles associated with the ride-share services.

Operating Expenses

Compensation expense decreased by \$3,882 or 22%, to \$13,772 (consisting of approximately \$13.0 million of cash compensation and benefits and approximately \$0.8 million of non-cash compensation) for the three months ended June 30, 2025. Compensation expense was \$17,654 (consisting of approximately \$16.7 million of cash compensation and benefits and approximately \$1.0 million of non-cash compensation) for the three months ended June 30, 2024. The decrease in compensation expense for the three months ended June 30, 2025 compared to the same period in 2024 was primarily related to decreases in personnel and compensation in executive, marketing, sales and operations departments as a result of cost savings and synergies realized.

General and administrative expenses increased by \$3,805, or 48%, to \$11,808 for the three months ended June 30, 2025 as compared to \$8,003 for the three months ended June 30, 2024. The increase was primarily attributable to the difference in the credit loss reserve of \$5,387, offset primarily by the decrease in professional services of \$1,569 as we ceased certain research and consulting activities in prior periods.

Other operating expenses increased by \$1,981, or 40%, to \$6,939 for the three months ended June 30, 2025 from \$4,958 for the three months ended June 30, 2024. The increase was attributable to the assets impairment in the amount of \$1,732, and \$282 for the rent of the new US facilities.

The Company recorded a loss on change in fair value of consideration payable related to the Envoy acquisition of \$1,784 for the three months ended June 30, 2025 as compared to \$747 for the three months ended June 30, 2024 due to the change in the inputs to the probability-weighted discounted cash flow model.

Other Income (Expense)

We recorded other income of \$345 during the three months ended June 30, 2025 as compared to other income of \$754 for the three months ended June 30, 2024. The decrease in other income was primarily related to a decrease in dividend and interest income of \$534 during the three months ended June 30, 2025 as compared to the three months ended June 30, 2024.

Net Loss

Our net loss for the three months ended June 30, 2025 increased by \$11,900, or 59%, to \$31,959 as compared to \$20,059 for the three months ended June 30, 2024. The increase was primarily attributable to an increase in operating expenses, partially offset by a decrease in gross profit, and a decline in revenues.

Total Comprehensive Loss

Our total comprehensive loss for the three months ended June 30, 2025 was \$32,638 whereas our total comprehensive loss for the three months ended June 30, 2024 was \$20,459.

Six Months Ended June 30, 2025 Compared With Six Months Ended June 30, 2024

Revenues

Total revenue for the six months ended June 30, 2025 decreased by \$21,409, or 30%, to \$49,421 compared to \$70,830 during the six months ended June 30, 2024.

Revenue from product sales was \$22,889 for the six months ended June 30, 2025 as compared to \$51,090 during the six months ended June 30, 2024, a decrease of \$28,201, or 55%. This decrease was attributable to decreased sales of commercial chargers, DC fast chargers and residential chargers when compared to the same period in 2024.

Charging service revenue from Company-owned charging stations was \$14,471 for the six months ended June 30, 2025 as compared to \$9,963 for the six months ended June 30, 2024, an increase of \$4,508, or 45%. The increase is due to the increase in utilization of chargers and an increased number of chargers on the Blink Networks.

Network fee revenues were \$5,580 for the six months ended June 30, 2025 as compared to \$3,972 for the six months ended June 30, 2024, an increase of \$1,608, or 40%. The increase was attributable to increases in host owned units during the six months ended June 30, 2025, as compared to the six months ended June 30, 2024.

Warranty revenues were \$2,537 for the six months ended June 30, 2025 as compared to \$2,293 for the six months ended June 30, 2024, an increase of \$244, or 11%. The increase was primarily attributable to an increase in warranty contracts sold for the six months ended June 30, 2025 as compared to the six months ended June 30, 2024. As of June 30, 2025, we recorded a liability of \$553 which represents the estimated cost of existing backlog of warranty cases.

Grant and rebate revenues were \$192 during the six months ended June 30, 2025 as compared to \$635 during the six months ended June 30, 2024, a decrease of \$443, or 70%. Grant and rebates relating to equipment and the related installation are deferred and amortized in a manner consistent with the depreciation expense of the related assets over their useful lives. The decrease in revenue was primarily related to the timing of the amortization of previous years' state grants/rebates associated with the installation of chargers during the six months ended June 30, 2025 and 2024.

Car-sharing services revenues were \$2,286 during the six months ended June 30, 2025 as compared to \$2,299 during the six months ended June 30, 2024, a decrease of \$13, or 1%. These revenues are derived from car-sharing subscription services.

Other revenue increased by \$888 or 154% to \$1,466 for the six months ended June 30, 2025 as compared to \$578 for the six months ended June 30, 2024. The increase was primarily attributable to higher Low Carbon Fuel Standard (LCFS) credits generated during the six months ended June 30, 2025 compared to the same period in 2024. We generate these credits from the electricity utilized by our electric car charging stations as a byproduct from our charging services in the states of California and Oregon.

Cost of Revenues

Cost of revenues primarily consists of electricity reimbursements, revenue share payments to our Property Partner hosts, the cost of charging stations sold, connectivity charges provided by telco and other networks, warranty, repairs and maintenance services, and depreciation of our installed charging stations. Cost of revenues for the six months ended June 30, 2025 were \$39,958 as compared to \$46,698 for the six months ended June 30, 2024, a decrease of \$6,740 or 14%. There is a degree of variability in our costs in relationship to our revenues from period to period, primarily due to:

- electricity reimbursements that are unique to those Property Partner host agreements which provide for such reimbursements;
- revenue share payments are predicated on the contractual obligation under the property partner agreement and the revenue generated by the applicable chargers;
- cost of charging stations sold is predicated on the mix of types of charging stations and parts sold during the period;
- network costs are fixed in nature based on the number of chargers connected to the telco network regardless of whether the charger generates revenue;
- provisions for excess and obsolete inventory; and
- warranty and repairs and maintenance expenses are based on both the number of service cases completed during the period.

Cost of product sales decreased by \$8,259, or 27%, from \$30,843 for the six months ended June 30, 2024 as compared to \$22,584 for the six months ended June 30, 2025. The decrease was primarily due to the decrease in product sales, and coupled with the increase for the adjustment for excess and obsolete inventory in the amount of \$6,427 during the six months ended June 30, 2025, the adjustment for excess and obsolete inventory was comprised of inventory write-offs of \$4,571 and \$1,856 related to the write-off of older, incomplete proposed charger deployments. Furthermore, the Company recorded a loss on disposal of non-performing chargers of \$4,030 during the six months ended June 30, 2025. Compared to the same period in 2024, the total cost of product sales was \$16,157 for the six months ended June 30, 2025. This represents a decrease of \$14,686, or 48% compared to the same period in 2024, absent the impact of the adjustment for excess and obsolete inventory.

Cost of charging services (electricity reimbursements) increased by \$766, or 64%, to \$1,966 for the six months ended June 30, 2025 as compared to \$1,200 for the six months ended June 30, 2024. The increase in 2025 was attributable to the increased number and mix of charging stations generating charging service revenues subject to electricity reimbursement.

Host provider fees increased by \$1,603, or 25%, to \$7,927 during the six months ended June 30, 2025 as compared to \$6,324 during the six months ended June 30, 2024. This increase was a result of the increased number and mix of chargers generating revenue and their corresponding revenue share percentage payments to Property Partner hosts pursuant to their agreements.

Network costs decreased by \$140 or 11%, to \$1,099 during the six months ended June 30, 2025 as compared to \$1,239 during the six months ended June 30, 2024. The decrease was a result of the change to the more cost-effective provider of the network facility.

Warranty and repairs and maintenance costs increased by \$545, or 34%, to \$2,131 during the six months ended June 30, 2025 from \$1,586 during the six months ended June 30, 2024. The increase in 2025 was attributable to significant efforts expended to reduce the backlog in warranty and repairs and maintenance cases in the field.

Cost of car-sharing services was \$1,751 during the six months ended June 30, 2025 as compared to \$2,146 during the 2024 period. The decrease was due to a reduction in costs related to vehicles used in this operation during the period.

Depreciation and amortization expense decreased by \$860, or 26%, to \$2,500 for the six months ended June 30, 2025 as compared to \$3,360 for the six months ended June 30, 2024. The decrease in depreciation expense was attributable to an increase in the grant revenue that is presented as an offset to the depreciation expense, and the decrease in the number of vehicles associated with the ride-share services.

Operating Expenses

Compensation expense decreased by \$5,290, or 16%, to \$27,321 (consisting of approximately \$25.5 million of cash compensation and benefits and approximately \$1.8 million of non-cash compensation) for the six months ended June 30, 2025. Compensation expense was \$32,611 (consisting of approximately \$30.6.0 million of cash compensation and benefits and approximately \$2.0 million of non-cash compensation) for the six months ended June 30, 2024. The decrease in compensation expense for the six months ended June 30, 2024 compared to the same period in 2023 was primarily related to decreases in personnel and compensation in executive, marketing, sales and operations departments as a result of cost savings and synergies realized.

General and administrative expenses increased by \$4,870, or 31%, to \$20,680 for the six months ended June 30, 2025 as compared to \$15,810 for the six months ended June 30, 2024. The increase was primarily attributable to the difference in the credit loss reserve of \$6,219, offset primarily by decreases in legal expenses of \$912 and marketing expenditure of \$325.

Other operating expenses increased by \$893, or 8%, to \$12,289 for the six months ended June 30, 2025 from \$11,396 for the six months ended June 30, 2024. The increase was primarily attributable to the assets impairment in the amount of \$1,732, offset by the decrease in \$731 attributable to website, and various employee-related engagement expenditures.

The Company recorded a loss on change in fair value of consideration payable related to the Envoy acquisition of \$2,463 for the six months ended June 30, 2025 as compared to \$2,447 for the six months ended June 30, 2024 due to the change in the inputs to the probability-weighted discounted cash flow model.

Other Income (Expense)

We recorded other income of \$746 during the six months ended June 30, 2025 as compared to \$1,092 for the six months ended June 30, 2024. The decrease in other income was primarily related to a decrease of \$842 in dividend and interest income, partially offset by a change in interest income of \$488.

Net Loss

Our net loss for the six months ended June 30, 2025 increased by \$15,434 or 41%, to \$52,666 as compared to \$37,232 for the six months ended June 30, 2024. The increase was primarily due to the decline in revenues and gross profits.

Total Comprehensive Loss

Our total comprehensive loss for the six months ended June 30, 2025 was \$50,594 whereas our total comprehensive loss for the six months ended June 30, 2024 was \$38,869.

Liquidity and Capital Resources

We measure our liquidity in a number of ways, including the following:

	 e 30, 2025 audited)	De	cember 31, 2024
Cash and Cash Equivalents	\$ 25,318	\$	41,774
Marketable Securities	\$ <u> </u>	\$	13,630
Working Capital	\$ 40,491	\$	81,908
Notes Payable	\$ 265	\$	265

During the six months ended June 30, 2025, we financed our activities from proceeds derived from equity financings occurring in prior periods. A significant portion of the funds raised from the sale of capital stock has been used to cover working capital needs and personnel, office expenses and various consulting and professional fees.

For the six months ended June 30, 2025 and 2024, we used cash of \$28,524 and \$25,735, respectively, in operations. Our cash use for the six months ended June 30, 2025 was primarily attributable to our net loss of \$52,666 adjusted for net non-cash expenses in the aggregate amount of \$29,629, partially offset by \$5,487 of net cash provided by changes in the levels of operating assets and liabilities. Our cash use for the six months ended June 30, 2024, was primarily attributable to our net loss of \$37,232, adjusted for net non-cash expenses in the aggregate amount of \$15,163, partially offset by \$3,666 of net cash provided by changes in the levels of operating assets and liabilities.

During the six months ended June 30, 2025, net cash provided by investing activities was \$10,106 of which \$13,630 was provided by the sale of marketable securities and \$223 was provided by the sale of an equity method investment, offset by \$205 of capitalized engineering costs and \$3,542 of which was used to purchase charging stations and other fixed assets. During the six months ended June 30, 2024, net cash used in investing activities was \$3,873, of which \$8,584 was used to purchase charging stations and other fixed assets, offset by \$155 of capitalized engineering costs \$634 was used in the purchase of marketable securities, offset by \$5,500 provided by the sale of marketable securities.

During the six months ended June 30, 2025, cash provided by financing activities was \$874, of which, \$17 was used to pay down our liability in connection with a finance lease and offset by \$891 provided by offering proceeds related to the sale of common stock. During the six months ended June 30, 2024, cash used in financing activities was \$13,472, of which, \$37,881 was used to pay down notes payable, \$375 was used to pay down our liability in connection with a finance lease and \$286 was used to pay down our liability in connection with internal use software, partially offset by \$25,070 provided by offering proceeds related to the sale of common stock.

As of June 30, 2025, we had cash and cash equivalents, working capital and an accumulated deficit of \$25,318, \$40,491 and \$788,521, respectively. During the three and six months ended June 30, 2025, we had a net loss of \$31,959 and \$52,666, respectively.

Historically, the Company has been able to raise funds to support its business operations. During the six months ended June 30, 2025, the Company sold an aggregate of 681,330 shares of common stock under an "at-the-market" equity offering program for aggregate gross proceeds of \$909, less issuance costs of \$18 which were recorded as a reduction to additional paid-in capital. The Company is required to file a Form S-1 to issue new equity and raise proceeds in the future.

Management is actively evaluating strategic alternatives, including additional cost-reduction initiatives, asset sales, and potential restructuring or fundraising opportunities. However, there can be no assurance that any of these efforts will result in additional liquidity or resolve the Company's current financial challenges. There is also no assurance that the amount of funds the Company might raise will enable the Company to complete its development initiatives or attain profitable operations. Lastly, there can be no assurances that these other initiatives will be achieved.

Contractual Obligations and Commitments

We have operating and finance lease obligations over the next five years of approximately \$9,301. These operating lease and financing lease obligations are primarily related to corporate office space, warehousing, and parking spaces related to our car-sharing services.

Critical Accounting Estimates

The preparation of financial statements and related disclosures are in conformity with U.S. GAAP. These accounting principles require us to make estimates and judgments that can affect the reported amounts of assets and liabilities as of the date of the financial statements, as well as the reported amounts of revenue and expense during the periods presented. We believe that the estimates and judgments upon which we rely are reasonable based upon information available to us at the time that we make these estimates and judgments. To the extent that there are material differences between these estimates and actual results, our financial results will be affected. The accounting policies that reflect our more significant estimates and judgments and which we believe are the most critical to aid in fully understanding and evaluating our reported financial results are described below.

We consider an accounting estimate to be critical if: (i) the accounting estimate requires us to make assumptions about matters that were highly uncertain at the time the accounting estimate was made, and (ii) changes in the estimate that are reasonably likely to occur from period to period or use of different estimates that we reasonably could have used in the current period, would have a material impact on our financial condition or results of operations.

Management has identified certain critical accounting estimates which are outlined below. In addition, there are other items within our financial statements that require estimation but are not deemed critical, as defined above. Changes in estimates used in these and other items could have a material impact on our financial statements.

Our accounting policies are more fully described in Note 2 – Summary of Significant Accounting Policies, in our financial statements included elsewhere in this quarterly report. For a comprehensive list of our critical accounting estimates, refer to Part II, Item 7, Critical Accounting Estimates in our Annual Report on Form 10-K for the year ended December 31, 2024. There have been no material changes to our critical accounting policies and estimates since the filing of our Annual Report on Form 10-K for the year ended December 31, 2024 except as described below.

Current Expected Credit Losses

Accounts receivable has been reduced by an allowance that reflects the current expected credit losses associated with the receivables. This estimated allowance is based on historical write-offs, current macroeconomic conditions, reasonable and supportable forecasts of future economic conditions and management's evaluation of the financial condition of the customer. The Company generally considers an account past due or delinquent when a student or customer misses a scheduled payment. The Company writes off accounts receivable balances deemed uncollectible against the allowance for credit losses following the passage of a certain period of time. Management believes that the allowances are appropriate to cover anticipated losses under current conditions. However, due to the amount and timing of aged receivables, monitoring of specific customers, and collection efforts by the Company, unexpected changes in the aforementioned or deterioration in economic conditions could have a material impact on Company's results of operations.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Foreign Currency Risk

We have foreign currency risks related to our revenue and operating expenses denominated in currencies other than the U.S. dollar, primarily the euro, causing both our revenue and our operating results to be impacted by fluctuations in the exchange rates. Gains or losses from the revaluation of certain cash balances, accounts receivable balances and intercompany balances that are denominated in these currencies impact our net loss. A hypothetical decrease in all foreign currencies against the U.S. dollar of 1% would not result in a material foreign currency loss on foreign-denominated balances, as of June 30, 2025. As our foreign operations expand, our results may be more materially impacted by fluctuations in the exchange rates of the currencies in which we do business. At this time, we do not enter into financial instruments to hedge our foreign currency exchange risk.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

As of June 30, 2025, being the end of the period covered by this Quarterly Report, our management conducted an evaluation, under the supervision and with the participation of our chief executive officer and chief financial officer, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act").

Disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate, to allow for timely decisions regarding required disclosure.

Based on that evaluation, our chief executive officer and chief financial officer concluded that, as of June 30, 2025, our disclosure controls and procedures were not effective due to the material weaknesses in our internal control over financial reporting as discussed in Item 9A. Controls and Procedures – in the Company's Form 10-K for the fiscal year ended December 31, 2024, under the heading "Management's Annual Report on Internal Control Over Financial Reporting".

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating the disclosure controls and procedures and internal control over financial reporting, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures and internal control over financial reporting must reflect the fact that there are resource constraints, and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

Changes in Internal Control over Financial Reporting

During the quarter ended June 30, 2025, management continued to commit resources to the remediation of the material weaknesses reported in the Company's Form 10-K for the fiscal year ended December 31, 2024. Furthermore, management continued to augment its resources for remediating the identified deficiencies in information technology general controls and in other internal controls over financial reporting.

Except for the above, there were no other changes in our internal control over financial reporting that occurred during the quarter ended June 30, 2025, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

For a description of our legal proceedings, see Note 8 – Commitments and Contingencies – Litigation, Disputes, and Settlements in Part 1, Item 1 of this Quarterly Report on Form 10-Q.

The Farkas Group, Inc. ("FGI"), a Florida corporation whose principal is former Company CEO, Michael D. Farkas, filed a demand for arbitration on April 1, 2024, alleging that the Company owes FGI commissions pursuant to a November 17, 2009 commission agreement between the parties. The Company filed an answer denying the claim and counterclaimed against FGI, Mr. Farkas, and one of his companies, NextNRG Holdings ("NEXT"), alleging that FGI, Mr. Farkas, and NEXT are in violation of noncompete agreements. NEXT later filed a petition with the Florida Superior Court to stay the arbitration as to NEXT. The Florida Court denied NEXT's petition, and the arbitration resumed in March 2025. The arbitration hearing occurred in August 2025, and post-hearing submissions are currently due in September 2025. The outcome of this matter cannot be determined at this time, but it is not currently expected to have a material adverse impact on our business.

In July 2023, the Company received a subpoena from the SEC requesting the production of documentation and other information since January 1, 2020, relating to various subjects, including discrete disclosure matters. On January 15, 2025, the Company received a termination letter from the Staff of the SEC that concluded the investigation without recommending an enforcement action against Blink Charging with the *proviso* that the Staff could re-open the investigation.

ITEM 1A. RISK FACTORS.

In addition to the information set forth under Item 1A of Part I in our Annual Report on Form 10-K for the year ended December 31, 2024, and under a similar item in subsequent periodic reports, the information set forth at the beginning of Management's Discussion and Analysis entitled "Special Note Regarding Forward-Looking Information," and updates noted below, you should consider that there are numerous and varied risks, known and unknown, that may prevent us from achieving our goals. If any of these risks actually occur, our business, financial condition or results of operation may be materially and adversely affected. In such case, the trading price of our common stock could decline and investors could lose all or part of their investment. These risk factors may not identify all risks that we face and our operations could also be affected by factors that are not presently known to us or that we currently consider to be immaterial to our operations.

We have a history of substantial net losses and expect losses to continue in the future; if we do not achieve and sustain profitability our financial condition could suffer, and we have concluded that substantial doubt exits about our ability to continue as a going concern.

We have experienced substantial net losses, and we expect to continue to incur substantial losses for the foreseeable future. We incurred net losses of approximately \$32 million for the quarter ended June 30, 2025. As of June 30, 2025, we had net working capital of approximately \$40 million and an accumulated deficit of approximately \$788 million. We have not yet achieved profitability.

If our revenue grows slower than we anticipate, or if our operating expenses are higher than we expect, we may not be able to achieve profitability, and our financial condition could suffer. We can give no assurance that we will ever achieve profitable operations. Even if we achieve profitability in the future, we may not be able to sustain profitability in subsequent periods. Whether we can achieve cash flow levels sufficient to support our operations cannot be accurately predicted. We may need to borrow additional funds or sell our debt or equity securities, or some combination of both, to provide funding for our operations in the future. Such additional funding may not be available on commercially reasonable terms, or at all.

ITEM 2. Unregistered Sales of Equity Securities, Use of Proceeds, and Issuer Purchases of Equity Securities.

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES.

Not applicable.

ITEM 5. OTHER INFORMATION

None

ITEM 6. EXHIBITS

		Incorporated by Reference		Filed or Furnished	
Exhibit Number	Exhibit Description	Form	Exhibit	Number	Exhibit Description
2.1*	Amendment No. 2 to Agreement and Plan of Merger, dated as of April 4, 2025, by and among Blink Charging Co., Envoy Mobility, Inc. (formerly Blink Mobility, LLC), Envoy Technologies, Inc. and Fortis Advisors LLC, as equityholders' agent.	8-K	2.1	04/09/2025	
2.2	Amendment No. 3 to Agreement and Plan of Merger, dated as of May 16, 2025, by and among Blink Charging Co., Envoy Mobility, Inc. (formerly Blink Mobility, LLC), Envoy Technologies, Inc. and Fortis Advisors LLC, as equityholders' agent.	8-K	2.1	05/21/2025	
3.1	Articles of Incorporation, as amended most recently on August 17, 2017	10-K	3.1	04/17/2018	
3.2	Bylaws, as amended most recently on January 29, 2018	10-K	3.2	04/17/2018	
3.4	Certificate of Withdrawal for Series A Convertible Preferred Stock	8-K	3.1	04/07/2022	
3.5	Certificate of Withdrawal for Series B Preferred Stock	8-K	3.2	04/07/2022	
3.6	Certificate of Withdrawal for Series C Convertible Preferred Stock	8-K	3.3	04/07/2022	
3.7	Certificate of Withdrawal for Series D Convertible Preferred Stock	8-K	3.4	04/07/2022	
10.1	General Counsel & EVP of M&A Employment Agreement, dated April 25, 2025, between Blink Charging Co. and Aviv Hillo.	8-K	10.1	04/29/2025	
10.2	Executive Employment Agreement, dated May 29, 2025, between Blink Charging Co. and Michael Bercovich.	8-K	10.1	06/04/2025	
10.3	Amendment, dated as of June 2, 2025, between Blink Charging Co. and Michael Bercovich.	8-K	10.2	06/04/2025	
31.1	Rule 13a-14(a) or 15d-14(a) Certification of Principal Executive Officer				X
31.2	Rule 13a-14(a) or 15d-14(a) Certification of Principal Financial Officer				X
32.1***	Section 1350 Certification of Principal Executive Officer				X
32.2***	Section 1350 Certification of Principal Financial Officer				X
101	The following financial statements from the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025, formatted in Inline XBRL: (i) Condensed Consolidated Balance Sheets as of June 30, 2024 (unaudited) and December 31, 2024; (ii) Unaudited Condensed Consolidated Statements of Operations for the Three Months Ended June 30, 2025, 2024 and Six Months Ended June 30, 2025, 2024; (iii) Unaudited Condensed Consolidated Statements of Comprehensive Loss for the Three Months Ended June 30, 2025, 2024 and Six Months Ended June 30, 2025, 2024; (iv) Unaudited Condensed Consolidated Statement of Changes in Stockholders' Equity for the Three Months Ended June 30, 2025; (v) Unaudited Condensed Consolidated Statement of Changes in Stockholders' Equity for the Three Months Ended June 30, 2024; (vi) Unaudited Condensed Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2025 and 2024; and (vii) Notes to Unaudited Condensed Consolidated Financial Statements.				X
104	Consolidated Financial Statements. The cover page from the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2025, formatted in Inline XBRL (included as Exhibit 101).				X

^{*} Schedules and exhibits have been omitted pursuant to Item 601(a)(5) of Regulation S-K. A copy of any omitted schedule or exhibit will be furnished supplementally to the SEC upon request; provided, however, that the parties may request confidential treatment pursuant to Rule 24b-2 of the Exchange Act for any document so furnished.

^{***} In accordance with SEC Release 33-8238, Exhibits 32.1 and 32.2 are being furnished and not deemed filed for purposes of Section 18 of the Exchange Act.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: August 18, 2025 BLINK CHARGING CO.

Date: August 18, 2025

By: /s/ Michael Battaglia

Michael Battaglia

President and Chief Executive Officer

(Principal Executive Officer)

By: /s/ Michael Bercovich
Michael Bercovich

Michael Bercovich Chief Financial Officer

(Principal Financial and Accounting Officer)

35

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Michael Battaglia, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Blink Charging Co.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financing reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ Michael Battaglia

Michael Battaglia President and Chief Executive Officer (Principal Executive Officer) August 18, 2025

CERTIFICATION OF PRINCIPAL FINANCIAL AND ACCOUNTING OFFICER PURSUANT TO RULE 13a-14(a) OR 15d-14(a) OF THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Michael Bercovich, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Blink Charging Co.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financing reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ Michael Bercovich

Michael Bercovich Chief Financial Officer (Principal Financial and Accounting Officer) August 18, 2025

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with this Quarterly Report of Blink Charging Co. (the "Company") on Form 10-Q for the quarter ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael Battaglia, President and Chief Executive Officer of the Company, certify to the best of my knowledge, pursuant to 18 U.S.C. Sec. 1350, as adopted pursuant to Sec. 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report on Form 10-Q fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained the Report fairly presents, in all material respects, the financial condition and results of the Company.

By: /s/ Michael Battaglia

Michael Battaglia President and Chief Executive Officer (Principal Executive Officer) August 18, 2025

CERTIFICATION OF PRINCIPAL FINANCIAL AND ACCOUNTING OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with this Quarterly Report of Blink Charging Co. (the "Company") on Form 10-Q for the quarter ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael Bercovich, Chief Financial Officer of the Company, certify to the best of my knowledge, pursuant to 18 U.S.C. Sec. 1350, as adopted pursuant to Sec. 906 of the Sarbanes-Oxley Act of 2002, that:

- 1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ Michael Bercovich

Michael Bercovich Chief Financial Officer (Principal Financial and Accounting Officer) August 18, 2025